

# Management's Discussion & Analysis

July 27, 2023

The following Management's Discussion and Analysis (MD&A) of Melcor Real Estate Investment Trust's (the REIT) results should be read in conjunction with the unaudited condensed interim consolidated financial statements and related notes for the quarter ended June 30, 2023 and the MD&A and consolidated financial statements and related notes for the year ended December 31, 2022. The discussion outlines strategies and provides analysis of our financial performance for the second quarter of 2023.

The underlying financial statements in this MD&A, including 2022 comparative information, have been prepared in accordance with International Financial Reporting Standards ("IFRS") applicable to the preparation of interim financial statements, including IAS 34, Interim Financial Reporting. All dollar amounts included in this MD&A are Canadian dollars unless otherwise specified.

Throughout this MD&A we make reference to the terms "we", "our" and "management". These terms are used to describe the activities of the REIT through the eyes of management, as provided by Melcor under the asset management and property management agreements.

The REIT's Board of Trustees, on the recommendation of the Audit Committee, approved the content of this MD&A on July 27, 2023. Disclosure contained in this MD&A is current to July 27, 2023, unless otherwise indicated.

## Regulatory Filings

Additional information about the REIT, including our annual information form, management information circular and quarterly reports, is available on our website at [MelcorREIT.ca](http://MelcorREIT.ca) and on SEDAR at [sedar.com](http://sedar.com).

## Non-GAAP and Non-standard Measures

We refer to terms and measures which are not specifically defined in the CPA Canada Handbook and do not have any standardized meaning prescribed by IFRS. These measures include funds from operations (FFO), adjusted funds from operations (AFFO), adjusted cash flow from operations (ACFO) and net operating income (NOI), which are key measures of performance used by real estate businesses. We believe that these measures are important in evaluating the REIT's operating performance, financial risk, economic performance, and cash flows. These non-standard measures may not be comparable to similar measures presented by other companies and real estate investment trusts and should not be used as a substitute for performance measures prepared in accordance with IFRS.

Non-standard measures included in this MD&A are defined in the Non-GAAP and Non-Standard Measures section.

## Caution Regarding Forward-looking Statements

In order to provide our investors with an understanding of our current results and future prospects, our public communications often include written or verbal forward-looking statements.

Forward-looking statements are disclosures regarding possible events, conditions, or results of operations that are based on assumptions about future economic conditions, courses of action and include future-oriented financial information.

This MD&A and other materials filed with the Canadian securities regulators contain statements that are forward-looking. These statements represent the REIT's intentions, plans, expectations, and beliefs and are based on our experience and our assessment of historical and future trends, and the application of key assumptions relating to future events and circumstances. Forward-looking statements may involve, but are not limited to, comments with respect to our strategic initiatives for 2023 and beyond, future leasing, acquisitions, disposals and financing plans and objectives, targets, expectations of the real estate, financing and economic environments, our financial condition or the results of or outlook of our operations.

By their nature, forward-looking statements require assumptions and involve risks and uncertainties related to the business and general economic environment, many beyond our control. There is significant risk that the predictions, forecasts, valuations, conclusions or projections we make will not prove to be accurate and that our actual results will be materially different from targets, expectations, estimates or intentions expressed in forward-looking statements. We caution readers of this document not to place undue reliance on forward-looking statements. Assumptions about the performance of the Canadian economy and how this performance will affect the REIT's business are material factors we consider in determining our forward-looking statements. For additional information regarding material risks and assumptions, please see the discussion under Business Environment and Risks in the 2022 annual management's discussion and analysis.

Readers should carefully consider these factors, as well as other uncertainties and potential events, and the inherent uncertainty of forward-looking statements. Except as may be required by law, we do not undertake to update any forward-looking statement, whether written or oral, made by the REIT or on its behalf.

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## Our Business

The REIT has an established and diversified portfolio in western Canada. We own 38 income-producing office, retail and industrial properties representing 3.15 million square feet (sf) in gross leasable area (GLA). These high-quality properties feature stable occupancy and a diversified mix of tenants. We are externally managed, administered and operated by Melcor Developments Ltd. ("Melcor") pursuant to the asset management and property management agreements.

As at July 27, 2023, Melcor, through an affiliate, holds an approximate 55.4% effective interest in the REIT through ownership of all Class B LP Units. Furthermore, Melton Holdings Ltd. owns approximately 50.7% of the outstanding shares of Melcor and pursuant to IAS 24, Related Party Disclosures, is the ultimate controlling shareholder.

Melcor, a real estate company founded in 1923, had a rich history of growth and performance prior to the formation of the REIT. Our strategy is to grow and improve our asset base, and our objective is to provide stable monthly cash distributions to unitholders. Our growth strategy is contingent on favourable capital market conditions, which have proven unfavourable over the past several years. We have maintained a stable distribution of \$0.04 per unit per month since August 2021.

We continue to seek out suitable acquisitions to expand our asset base as conditions allow. Our strategy is to focus on building value within our portfolio. No acquisitions have been completed since 2019 due to pandemic-related interruptions to normal business operations from 2020 to early 2022 and the impact on our unit price.

There are two key components to improving our existing assets – property management and asset enhancement. The goals of our property management and asset enhancement programs are to maximize occupancy, maximize tenant retention and increase rental income.

### Property Management

We are committed to providing consistent, high-quality service to our clients, thus ensuring that our occupancy rates remain high and that our space is leased at attractive rates.

Efficient property management optimizes operating costs, occupancy and rental rates. Our hands-on, on-site building management team identifies issues early on for prompt resolution, and with continuous logging and monitoring of all maintenance activity, we are able to make informed capital investment decisions to sustain long-term operating margins.

Our property management practices are designed to improve operating efficiency and reduce cost while at the same time increasing client satisfaction. Our customer care app, MelCARE, provides a simple, digital experience for submitting service requests while maintaining our dedication to high-quality service. Strong customer satisfaction contributes to other key metrics, including retention rate, which is at 92% year-to-date in 2023.

We enjoy strong, long-term relationships with our clients, some of whom have been with Melcor for over 30 years.

### Asset Enhancement

We continually improve our assets with value-adding investments to enhance the quality of our properties, which leads to higher occupancy and rental rates. These upgrades typically focus on increasing operating efficiency, property attractiveness, functionality and desirability. We use our intimate knowledge of the buildings we operate to support capital investment decisions, optimize operating efficiency and continuously improve our buildings for enhanced client satisfaction.

Our buildings undergo annual assessments to identify preventative maintenance and capital investment requirements, and we continue to monitor and log all equipment and maintenance activity. Many of our continuous improvement initiatives focus on sustainability and energy reduction strategies to ensure our buildings are working towards becoming more energy efficient. As we upgrade and replace equipment, we do so with technology that promotes energy efficiency. We also engage specialists to monitor and analyze our energy usage to identify ways it can be improved.

In 2021, Melcor joined the Edmonton Corporate Climate Leaders Program. We completed benchmarking our energy usage at Edmonton-based office buildings in 2022 and are working on setting appropriate targets for our business.

### Acquisitions & Dispositions

We continually review our asset portfolio to identify opportunities to strategically acquire or dispose assets. We remain focused on pruning non-core assets with a view to mitigate against market and tenancy exposures and maximize return on investment.

We sold Kelowna Business Center ("KBC") on February 1, 2023. This property was a 71,600 sf office building with main floor retail on a 2.8 acre site in Kelowna and sold for gross proceeds of \$19.50 million (\$272.24/sf), resulting in net cash proceeds of \$9.00 million after mortgage repayment. This asset has been owned by the REIT since 2013 and prior to that had been owned by Melcor Developments since 2006. This was an opportunistic sale that enabled the REIT to pay down our line of credit while also achieving a good return on investment for unitholders.

In the quarter, we reclassified three properties as held for sale. These are all retail properties held in Regina, SK and have a combined 198,000 sf. These assets were listed for sale due to their geographic location and were part of a strategic decision to focus on our Alberta markets and on debt repayment. Net cash from the sale of these assets is expected to be used to pay down the revolving credit facility.

## Glossary of Acronyms

Common acronyms used throughout our MD&A are defined here.

Common Acronyms			
<b>ACFO</b>	adjusted cash flows from operations	<b>IFRS</b>	international financial reporting standards
<b>AFFO</b>	adjusted funds from operations	<b>KPI</b>	key performance indicators
<b>FFO</b>	funds from operations	<b>NCIB</b>	normal course issuer bid
<b>DOT</b>	declaration of trust	<b>NOI</b>	net operating income
<b>GAAP</b>	generally accepted accounting principles	<b>sf</b>	square feet
<b>GBV</b>	gross book value	<b>SLR</b>	straight-line rent
<b>GHG</b>	greenhouse gas	<b>WABR</b>	weighted average base rent
<b>GLA</b>	gross leasable area		

Please refer to Non-GAAP and Non-Standard Measures on page 20 for further information and reconciliation to GAAP measures where applicable.

## Highlights & KPI's

Readers are reminded that established key performance measures may not have standardized meaning under GAAP. For further information on the REIT's non-standard measures, non-GAAP measures, operating measures and non-GAAP ratios, refer to the Non-GAAP and Non-Standard Measures section of the MD&A.

### KPI's:

(\$000's)	Three months ended June 30			Six months ended June 30		
	2023	2022	△%	2023	2022	△%
NOI <sup>1</sup>	<b>11,689</b>	11,391	3	<b>23,211</b>	23,246	–
Same-asset NOI <sup>1</sup>	<b>11,019</b>	10,564	4	<b>21,920</b>	21,648	1
FFO <sup>1</sup>	<b>6,173</b>	6,108	1	<b>12,181</b>	12,638	(4)
AFFO <sup>1</sup>	<b>4,081</b>	4,352	(6)	<b>7,740</b>	9,263	(16)
ACFO <sup>1</sup>	<b>4,198</b>	4,506	(7)	<b>7,974</b>	9,571	(17)
Rental revenue	<b>18,123</b>	18,154	–	<b>37,113</b>	37,119	–
Income before fair value adjustments <sup>1</sup>	<b>3,245</b>	3,267	(1)	<b>6,260</b>	6,961	(10)
Fair value adjustment on investment properties <sup>2</sup>	<b>(7,830)</b>	(5,540)	nm	<b>(9,416)</b>	(9,202)	nm
Cash flows from operations	<b>3,087</b>	2,430	27	<b>4,969</b>	6,723	(26)
Distributions paid to unitholders	<b>1,555</b>	1,556	–	<b>3,111</b>	3,112	–
Distributions paid <sup>3</sup>	<b>\$0.12</b>	\$0.12	–	<b>\$0.24</b>	\$0.24	–

1. Non-GAAP financial measure. Refer to the Non-GAAP and Non-Standard Measures section for further information.

2. The abbreviation nm is shorthand for not meaningful and is used through this MD&A where appropriate.

3. Distributions have been paid out at \$0.04 per unit per month since August 2021.

### Operational Highlights:

	June 30, 2023	December 31, 2022	△%
Number of properties	<b>38</b>	39	(3)
GLA (sf)	<b>3,148,015</b>	3,216,141	(2)
Occupancy (weighted by GLA)	<b>87.2 %</b>	88.1 %	(1)
Retention (weighted by GLA)	<b>92.2 %</b>	86.1 %	7
Weighted average remaining lease term (years)	<b>4.08</b>	4.25	(4)
Weighted average base rent (per sf)	<b>\$16.80</b>	\$16.55	2

## Balance Sheet Highlights:

	June 30, 2023	December 31, 2022	△%
Total assets (\$000s)	<b>702,881</b>	730,769	(4)
Equity at historical cost (\$000s) <sup>1</sup>	<b>288,196</b>	288,196	–
Indebtedness (\$000s) <sup>2</sup>	<b>420,362</b>	440,688	(5)
Weighted average interest rate on debt	<b>4.16 %</b>	4.01 %	4
Debt to GBV, excluding convertible debentures (maximum threshold - 60%) <sup>3</sup>	<b>50 %</b>	51 %	(2)
Debt to GBV (maximum threshold - 65%) <sup>3</sup>	<b>56 %</b>	57 %	(2)
Finance costs coverage ratio <sup>4</sup>	<b>2.26</b>	2.32	(3)
Debt service coverage ratio <sup>5</sup>	<b>1.93</b>	1.88	3

1. Calculated as the sum of trust units and Class B LP Units at their historical cost value. In accordance with IFRS the Class B LP Units are presented as a financial liability in the consolidated financial statements. Please refer to the Liquidity & Capital Resources section of the MD&A, starting on page 15 for calculation of Equity at historical cost.
2. Calculated as the sum of total amount drawn on revolving credit facility, mortgages payable, Class C LP Units and convertible debentures, excluding unamortized discount and transaction costs. Please refer to the Liquidity & Capital Resources section of the MD&A, starting on page 15 for calculation of Indebtedness.
3. Debt to GBV is a Non-GAAP ratio. Refer to the Non-GAAP and Non-Standard Measures section for further information.
4. Non-GAAP financial ratio. Calculated as the sum of FFO and finance costs; divided by finance costs, excluding distributions on Class B LP Units and fair value adjustment on derivative instruments. This metric is not calculated for purposes of covenant compliance on any of our debt facilities. Please refer to Non-GAAP and Non-Standard Measures section for further information.
5. Non-GAAP financial ratio. Calculated as FFO; divided by sum of contractual principal repayments on mortgages payable and distributions of Class C LP Units. This metric is not calculated for purposes of covenant compliance on any of our debt facilities. Please refer to Non-GAAP and Non-Standard Measures section for further information.

## Per Unit Metrics:

	Three months ended June 30			Six months ended June 30		
	2023	2022	△%	2023	2022	△%
Net income (loss)						
Basic	<b>\$0.56</b>	\$1.39		<b>\$0.84</b>	\$0.89	
Diluted	<b>(\$0.05)</b>	\$0.11		<b>\$0.04</b>	\$0.20	
Weighted average number of units for net income (loss) (000s): <sup>1</sup>						
Basic	<b>12,963</b>	12,963	–	<b>12,963</b>	12,964	–
Diluted	<b>29,088</b>	29,088	–	<b>29,088</b>	29,089	–
FFO						
Basic <sup>2</sup>	<b>\$0.21</b>	\$0.21		<b>\$0.42</b>	\$0.43	
Diluted <sup>2</sup>	<b>\$0.20</b>	\$0.20		<b>\$0.40</b>	\$0.42	
Payout ratio <sup>2</sup>	<b>57 %</b>	57 %		<b>57%</b>	56%	
AFFO						
Basic <sup>2</sup>	<b>\$0.14</b>	\$0.15		<b>\$0.27</b>	\$0.32	
Payout ratio <sup>2</sup>	<b>86 %</b>	80 %		<b>90%</b>	75%	
ACFO						
Basic <sup>2</sup>	<b>\$0.14</b>	\$0.15		<b>\$0.27</b>	\$0.33	
Payout ratio <sup>2</sup>	<b>83 %</b>	77 %		<b>88%</b>	73%	
Weighted average number of units for FFO, AFFO and ACFO (000s): <sup>3</sup>						
Basic	<b>29,088</b>	29,088	–	<b>29,088</b>	29,089	–
Diluted	<b>34,257</b>	36,255	(6)	<b>34,257</b>	36,255	(6)

1. For the purposes of calculating per unit net income the basic weighted average number of units includes Trust Units and the diluted weighted average number of units includes Class B LP Units and convertible debentures, to the extent that their impact is dilutive.
2. Non-GAAP ratio. Refer to the Non-GAAP and Non-Standard Measures section for further information.
3. For the purposes of calculating per unit FFO, AFFO and ACFO the basic weighted average number of units includes Trust Units and Class B LP Units.

## HIGHLIGHTS:

We continue to focus efforts on leasing and completed 48,767 sf of new leasing and 418,132 sf in renewals and holdovers year-to-date for a 92% retention rate. Occupancy remains strong at 87% with commitment on an additional 40,158 sf bringing committed occupancy up to 89%. Weighted average base rents (WABR) improved 2% since year end despite challenging market conditions. Our portfolio produced stable results in the second quarter despite rising costs and inflationary pressures in all our markets.

Retail properties continue to anchor our portfolio, and have seen slight improvements in both occupancy and WABR compared to last year. Retail represents 44% of our total GLA and 61% of net rental income in Q2-2023. Our office properties continue to navigate downward pressure on rental rates and an increase in supply in some of our key geographic areas, specifically our Edmonton office properties which have seen an increase in new development of office space in recent years.

We remain prudently focussed on identifying opportunities to strategically acquire or dispose of assets, with intentionality around pruning non-core assets. In Q1-2023, we sold Kelowna Business Centre for \$19.50 million. This was an opportunistic sale that enabled the REIT to pay down our line of credit while also achieving a good return on investment for unitholders. In Q2-2023, we listed our five Saskatchewan properties for sale. Under International Financial Reporting Standards (IFRS), this required a balance sheet reclassification of the three retail properties as assets held for sale and the exclusion of these properties from our same-asset NOI calculations. These are properties held have a combined 198,000 sf and were listed for sale due to their geographic location as part of a strategic decision to focus on our Alberta markets. The asset sales would generate net cash proceeds which would be used to pay down the revolving credit facility.

In the quarter and year-to-date, rental revenue remained steady, with net rental consistent over Q2-2022 and a slight decrease of 2% year-to-date, due to the amortization of tenant incentives recognized in the period. Comparative to Q2-2022, NOI increased 3%, and is consistent year-to-date. Our same-asset NOI calculations normalize out Kelowna Business Center, which was sold in 2023, as well as assets held for sale, and is up 1% year-to-date and 4% in the quarter. NOI variance is largely due to the timing of operating expenses and increased utility costs including gas/heat and power, offset by the recovery revenues collected.

We adjusted our normalized capital expenditures estimates at the end of 2022 to account for increases realized in the past and projections for future spend required to properly manage our assets to attract and retain tenants. This increase in estimate resulted in a reduction in the quarter and year to date to both adjusted funds from operations, which was down 6% in the quarter and down 16% year-to-date, as well as adjusted cash from operations which was down 7% in the quarter and 17% year to date. These reductions had an inverse effect on our payout ratios, which have gone up in both the quarter and year-to-date.

## FINANCIAL HIGHLIGHTS

Financial highlights of our performance are summarized below.

### Second quarter:

- Revenue remained stable at \$18.12 million (Q2-2022: \$18.15 million)
- NOI was up 3% at \$11.69 million (Q2-2022: \$11.39 million)
- FFO was up 1% to \$6.17 million or \$0.21 per unit (Q2-2022: \$6.11 million or \$0.21 per unit)
- ACFO was down 7% at \$4.20 million or \$0.14 per unit (Q2-2022: \$4.51 million or \$0.15 per unit) for a quarterly payout ratio of 83% based on ACFO (Q2-2022: 77%)

### Year-to-date:

- Revenue remained stable at \$37.11 million (2022: \$37.12 million)
- NOI remained stable at \$23.21 million (2022: \$23.25 million)
- FFO was down 4% at \$12.18 million or \$0.42 per unit (2022: \$12.64 million or \$0.43 per unit)
- ACFO was down 17% at \$7.97 million or \$0.27 per unit (2022: \$9.57 million or \$0.33 per unit) for a year-to-date payout ratio of 88% based on ACFO (2022: 73%)

As at June 30, 2023 we had \$3.18 million in cash and \$8.60 million in undrawn liquidity under our revolving credit facility. In the quarter, we paid out one mortgage using our revolving credit facility for \$4.00 million, and paid out \$14.26 million of one of our Class C mortgages with \$12.74 million in proceeds from a new mortgage signed in the quarter at a rate of 4.62% over a five year term, with the remaining balance paid out using our revolving credit facility.

Management believes FFO best reflects our true operating performance and ACFO best reflects our cash flow and therefore our ability to pay distributions. Net income in the current and comparative periods is significantly impacted by the non-cash fair value adjustments described above and thus not a meaningful metric to assess financial performance.

## OPERATING HIGHLIGHTS

We are pleased with the volume of new leasing activity across our portfolio. Leasing in the quarter includes 466,899 sf of new and renewed leases (including holdovers) and we have retained 92% of expiring leases. Future leasing is promising, with commitments on an additional 40,158 sf in new deals which would bring committed occupancy up to 89%. Leasing efforts yielded a WABR increase of 2% across the portfolio in Q2-2023, which will help offset rising costs.

## DISTRIBUTIONS

Our monthly distributions remained at \$0.04 per unit, stable over year-end. The quarterly payout ratio was 83% (88% year-to-date) based on ACFO and 57% (57% year-to-date) based on FFO.

## SUBSEQUENT EVENT

On July 14, 2023 we declared a distribution of \$0.04 per unit payable on August 15, 2023 to unitholders on record on July 31, 2023.

## Consolidated Revenue & Net Operating Income

(\$000s)	Three months ended June 30			Six months ended June 30		
	2023	2022	△%	2023	2022	△%
Base rent	11,983	11,994	–	23,969	24,045	–
Recoveries	6,691	6,397	5	13,974	13,492	4
Other	525	530	(1)	1,130	1,248	(9)
Amortization of tenant incentives	(993)	(906)	10	(2,051)	(1,807)	14
SLR adjustment	(83)	139	(160)	91	141	(35)
<b>Rental revenue</b>	<b>18,123</b>	<b>18,154</b>	<b>–</b>	<b>37,113</b>	<b>37,119</b>	<b>–</b>
Operating expenses	3,525	3,707	(5)	7,438	7,336	1
Utilities and property taxes	3,985	3,823	4	8,424	8,203	3
<b>Direct operating expenses</b>	<b>7,510</b>	<b>7,530</b>	<b>–</b>	<b>15,862</b>	<b>15,539</b>	<b>2</b>
<b>Net rental income</b>	<b>10,613</b>	<b>10,624</b>	<b>–</b>	<b>21,251</b>	<b>21,580</b>	<b>(2)</b>
<b>NOI<sup>1</sup></b>	<b>11,689</b>	<b>11,391</b>	<b>3</b>	<b>23,211</b>	<b>23,246</b>	<b>–</b>
<b>Same-asset NOI<sup>1</sup></b>	<b>11,019</b>	<b>10,564</b>	<b>4</b>	<b>21,920</b>	<b>21,648</b>	<b>1</b>
<b>Operating margin<sup>2</sup></b>	<b>59 %</b>	<b>59 %</b>	<b>–</b>	<b>57 %</b>	<b>58 %</b>	<b>(2)</b>

1. Non-GAAP financial measure. Refer to the Non-GAAP and Non-Standard Measures section for further information.

2. Supplementary financial measure. Refer to the Non-GAAP and Non-Standard Measures section for further information.

### Revenue

Rental revenue remained stable in Q2-2022, and year-to-date. Base rents remained stable in the current quarter and year-to-date, despite the sale of Kelowna Business Center in Q1-2023. This is due to increases seen in WABR since the comparative period, and stable occupancy.

Recoveries are amounts recovered from tenants for direct operating expenses and include a nominal administrative charge. We typically expect recovery revenue to correlate with changes in recoverable operating expenses. In the quarter, recovery revenue was up 5% over Q2-2022 and 4% year-to-date and direct operating expenses were consistent over Q2-2022 and up 2% year-to-date. Our recovery ratio can vary quarter over quarter due to variability of expenditures within our portfolio, and the timing of expenses incurred. Prior year recovery adjustments can also impact our recovery ratio and are generally recognized in the first quarter.

Other revenue includes parking, storage, lease amendment and termination fees as well as other miscellaneous revenue that is ancillary to our business and fluctuates from period to period.

Amortization of tenant incentives can fluctuate based on the timing of lease rollovers and leasing incentives. SLR adjustments relate to new leases which have escalating rent rates and/or rent-free periods. SLR fluctuates due to the timing of signed leases and the rent-steps under individual leases.

### Direct operating expenses

Property taxes and utilities were up 4% in the quarter, and up 3% year-to-date. Utility costs, including heating and power costs, have seen significant increases over the last 12 months. Weather conditions in the regions where our assets are located can also impact both heating and air conditioning usage, which can lead to large swings in the volume of natural gas and electricity used. Property tax increases were the result of increased mill rates over the prior year.

Q2-2023 operating expenses were down 5% in the quarter and up slightly by 1% year-to-date. This variance in the periods can vary quarter over quarter due to the timing of maintenance projects and overall inflationary pressures which are impacting all industries.

### NOI and Same-asset NOI

NOI and same-asset NOI are non-standard metrics used in the real estate industry to measure the performance of investment properties. The IFRS measure most directly comparable to NOI and same-asset NOI is net income. Refer to the Non-GAAP and Non-Standard Measures section for reconciliation of NOI to net income.

Same-asset NOI in the current and comparative periods exclude Kelowna Business Center, located in Kelowna, BC which sold on February 1, 2023) and the three retail properties, located in Regina, SK, classified as held for sale as at June 30, 2023. Year-to-date NOI was consistent, with a 3% increase in the quarter, and same-asset NOI was up 1% year-to-date and 4% in the quarter.

Net rental income in the quarter was consistent with Q2-2022, and year-to-date was down 2%. NOI in the period was up 3% over Q2-2022, and was consistent year-to-date. On a same-asset basis, NOI was up 4% in the quarter and 1% year-to-date. We typically expect period and year-to-date NOI to have a direct relationship, but due to the timing of direct expenditures in the period this relationship may vary quarter-over-quarter.

The calculation of same-asset NOI is as follows:

(\$000s)	Three months ended June 30			Six months ended June 30		
	2023	2022	△%	2023	2022	△%
Same-asset NOI <sup>1</sup>	<b>11,019</b>	10,564	4	<b>21,920</b>	21,648	1
Disposals	<b>670</b>	827		<b>1,291</b>	1,598	
NOI <sup>1</sup>	<b>11,689</b>	11,391	3	<b>23,211</b>	23,246	–
Amortization of tenant incentives	<b>(993)</b>	(906)		<b>(2,051)</b>	(1,807)	
SLR adjustment	<b>(83)</b>	139		<b>91</b>	141	
Net rental income	<b>10,613</b>	10,624	–	<b>21,251</b>	21,580	(2)

1. Non-GAAP financial measure. Refer to the Non-GAAP and Non-Standard Measures section for further information.

The following table summarizes leasing activity in Q2-2023:

	Square feet	Weighted average base rent (per sf)	Occupancy %
Opening occupancy	<b>2,832,467</b>	<b>\$16.55</b>	<b>88.1 %</b>
Expiring leases	(453,721)	\$11.70	
Other terminations	(16,039)	\$19.54	
Renewals/holdovers	418,132	\$11.35	
New leasing	48,767	\$14.19	
Lease amendments	(12,088)	\$–	
Investment property sold	(71,629)	\$14.22	
Closing occupancy	<b>2,745,889</b>	<b>\$16.80</b>	<b>87.2 %</b>

To date, we have signed 466,899 sf of new and renewed leasing (including holdovers). In 2023, 615,485 sf of our portfolio was up for renewal, including month-to-month tenants.

As at June 30, 2023, we have retained 92% (418,132 sf) of expiring leases and have received commitment on an additional 40,158 sf of future renewals representing a committed occupancy of 89%. We completed 48,767 sf in new leases, and were able to retain current tenants through amendments of their leases. These lease amendments decreased overall occupancy by 12,088 sf. Kelowna Business Centre, a 71,629 sf office asset was removed from both total GLA and closing occupancy upon sale in Q1-2023.

The following table summarizes our average base rent, GLA, occupancy and retention:

	Jun 30, 2023	Jun 30, 2022	△%	Dec 31, 2022	△%
Weighted average base rent (per sf)	<b>\$16.80</b>	\$16.58	1	\$16.55	2
Weighted average remaining lease term	<b>4.08</b>	3.81	7	4.25	(4)
GLA	<b>3,148,015</b>	3,216,141	(2)	3,216,141	(2)
Occupancy %	<b>87.2 %</b>	86.6 %	1	88.1 %	(1)
Retention %	<b>92.2 %</b>	85.5 %	8	86.1 %	7

Q2-2023 occupancy was 87%, up 1% over the comparative period (Q2-2022: 87%) with a slight decrease from year-end (Q4-2022: 88%). WABR increased by \$0.22 over Q2-2022 to \$16.80 and by \$0.25 over year-end (Q4-2022: \$16.55). Rates across asset classes on new leasing and renewals/holdovers are impacted by tenant incentives and lease structures and can vary significantly from period to period.



## Property Analysis

At June 30, 2023 our portfolio included interests in 38 retail, office and industrial income-producing properties located in western Canada for a total of 3,148,015 sf of GLA, and a land lease community.

The following table summarizes the composition of our properties at June 30, 2023 by property type:

Property Type	Count	GLA (sf)/ Lots	% of Portfolio (GLA)	Fair Value of Investment Properties <sup>1</sup>	Net Rental Income	% of Net Rental Income
Retail	14	1,396,486	44.4 %	404,641	12,865	60.6 %
Office	20	1,543,438	49.0 %	231,329	6,392	30.1 %
Industrial	3	208,091	6.6 %	39,696	1,474	6.9 %
Land Lease Community	1	308 lots	n/a	16,800	520	2.4 %
	38	3,148,015	100.0 %	692,466	21,251	100.0 %

1. Supplementary financial measure. Refer to the Non-GAAP and Non-Standard Measures section for further information.

The following table details key financial and operational metrics for each of our asset classes for the three months ended June 30, 2023:

	Retail		Office		Industrial		Land Lease Community	
	2023	2022	2023	2022	2023	2022	2023	2022
<b><u>Three months ended June 30 (\$000s)</u></b>								
Rental revenue	9,573	9,381	7,213	7,493	976	931	361	349
Net rental income	6,468	6,344	3,141	3,309	739	711	265	260
Same-asset NOI <sup>1</sup>	6,009	5,786	3,943	3,731	802	787	265	260
<b><u>Six months ended June 30 (\$000s)</u></b>								
Rental revenue	19,335	19,044	15,124	15,546	1,941	1,838	713	691
Net rental income	12,865	12,742	6,392	6,919	1,474	1,405	520	514
Same-asset NOI <sup>1</sup>	12,020	11,685	7,787	7,880	1,593	1,569	520	514
<b><u>As at June 30</u></b>								
WABR (sf)	\$20.36	\$20.08	\$13.15	\$13.15	\$15.19	\$14.92	n/a	n/a
Occupancy	93.4 %	93.2 %	79.9 %	79.2 %	100 %	100 %	100 %	100 %

1. Non-GAAP financial measure. Refer to the Non-GAAP and Non-Standard Measures section for further information.

**Retail** – our 14 retail properties include 6 multi-building regional power centres, 7 neighborhood shopping centres and a single tenant property.

Rental revenue was up 2% in the quarter and year-to-date due to higher base rents and recovery revenue, which were partially offset by swings in other revenue, amortization of tenant incentives and straight-line rent adjustments, which can vary significantly period over period. Direct operating expenses were up 3% in both the quarter and year-to-date due to both the timing of maintenance projects and overall inflationary pressures. Operating expenses are primarily recoverable by tenants and accordingly recovery revenue (included in total rental revenue) was also up in both the quarter and year-to-date.

Net rental income was up 2% compared to Q2-2022 and up 1% year-to-date as a result of the above. Same-asset NOI was up 4% compared to Q2-2022 and up 3% year-to-date. Same-asset NOI excludes assets sold or held for sale in the current and comparative periods. We have therefore excluded three retail properties located in Regina, SK, which were reclassified as held for sale during the quarter.

WABR increased by \$0.28 sf since Q2-2022, and occupancy remained stable at 93%. Retention on our retail portfolio has been strong at 95% year-to-date, including renewals and holdovers.

**Office** – our 20 office properties include low and medium-rise buildings located in strategic urban and suburban centres. Our office portfolio is our most geographically diverse asset class, with properties across Alberta, in Regina, SK and Kelowna, BC.

In the quarter, rental revenue was down 4% and net rental income was down 5% on our office assets. We sold Kelowna Business Center during Q1-2022 which impacts overall results in this region. On a same-asset basis, NOI was up 6% in the quarter, but down 1% year-to-date. We typically expect period and year-to-date NOI to have a direct relationship, but due to the timing of direct expenditures in the period this relationship may vary quarter-over-quarter.

Occupancy has increased 1% since Q2-2022 to 80% and was down slightly compared to year-end (Q4-2022: 81%). Our focus remains on leasing vacant space in the competitive Edmonton market where the majority of our office assets are located. We retained 90% or 187,897 sf of space that was up for renewal in the quarter, including both renewals and holdovers. We have also signed 44,213 sf in new leases to date in 2023.



WABR was consistent with Q2-2022 at \$13.15 sf and down \$0.15 sf since year end (Q4-2022: \$13.30). Although a full-return to the office has been slower than anticipated, we remain optimistic about the future of office, potentially in reimagined forms to meet current trends.

**Industrial** – our 3 industrial properties include both single- and multi-tenant buildings. These assets remain fully occupied to date and continue to provide the REIT stable results.

Rental revenue was up 5% compared to Q2-2022 and is up 6% year-to-date. WABR was up \$0.27 compared to both Q2-2022 and year end (Q4-2022: \$14.92). Higher WABR results in higher base rents, which were up 1% year-to-date compared to 2022. Recovery revenue has increased 9% year-to-date due to higher direct operating expenses (including both operating expenses, utilities and property taxes) which are up 8% year-to-date. Net rental income has increased in both the quarter and year to date, up 4% and 5% respectively compared to Q2-2022.

**Land Lease Community** – we have one land lease community in Calgary, AB, consisting of 308 pad lots. It remains 100% occupied at June 30, 2023. Our land lease community continues to provide stable rental revenue and NOI.

## Regional Analysis

The following table summarizes the composition of our properties at June 30, 2023 by geographic region:

Region	Count	GLA (sf)	% of Portfolio (GLA)	Fair Value of Investment Properties <sup>1</sup>	Net Rental Income	% of Net Rental Income
Northern AB	22	1,961,324	62.0 %	428,552	12,140	57.1 %
Southern AB	10	889,283	28.0 %	214,079	7,489	35.3 %
Saskatchewan & BC	6	297,408	10.0 %	49,835	1,622	7.6 %
	38	3,148,015	100.0 %	692,466	21,251	100.0 %

1. Supplementary financial measure. Refer to the Non-GAAP and Non-Standard Measures section for further information.

The following table details key financial and operational metrics for each of our geographic regions for the three months ended June 30, 2023:

	Northern AB		Southern AB		Saskatchewan & BC	
	2023	2022	2023	2022	2023	2022
<b><u>Three months ended June 30 (\$000s)</u></b>						
Rental revenue	<b>10,887</b>	10,722	<b>5,699</b>	5,589	<b>1,537</b>	1,843
Net rental income	<b>6,136</b>	6,039	<b>3,644</b>	3,579	<b>833</b>	1,006
Same-asset NOI <sup>1</sup>	<b>6,747</b>	6,524	<b>4,006</b>	3,765	<b>266</b>	275
<b><u>Six months ended June 30 (\$000s)</u></b>						
Rental revenue	<b>22,261</b>	21,952	<b>11,588</b>	11,378	<b>3,264</b>	3,789
Net rental income	<b>12,140</b>	12,207	<b>7,489</b>	7,405	<b>1,622</b>	1,968
Same-asset NOI <sup>1</sup>	<b>13,323</b>	13,252	<b>8,065</b>	7,819	<b>532</b>	577
<b><u>As at June 30</u></b>						
WABR (sf)	<b>\$16.96</b>	\$16.96	<b>\$17.58</b>	\$17.30	<b>\$13.53</b>	\$13.16
Occupancy	<b>84.1 %</b>	84.6 %	<b>92.4 %</b>	92.6 %	<b>92.4 %</b>	90.1 %

1. Non-GAAP financial measure. Refer to the Non-GAAP and Non-Standard Measures section for further information.

**Northern Alberta** – our Northern Alberta assets are located throughout the greater Edmonton area, including Leduc and Spruce Grove, and in Red Deer and Grande Prairie. Rental revenue was up 2% over Q2-2022, and 1% year-to-date. Net rental income was up 2% over Q2-2022 and down 1% year-to-date.

Recovery revenue is driven by both occupancy as well as direct operating costs, as we can only recover costs on occupied space. Recovery revenue was up 7% compared to Q2-2022 as we have seen higher direct operating costs in 2023 compared to 2022. This was offset by swings in other revenue, straight-line rent adjustments and amortization of tenant incentives.

Occupancy has decreased slightly since both Q2-2022 and year-end (Q4-2022: 85%). WABR remained stable at \$16.96 sf and is up slightly compared to year end (Q4-2022: \$16.82).

Retention in the quarter was 87%, with 132,106 sf of space being renewed; which includes both renewals and holdovers. We also signed 35,266 sf in new leasing in the year in the region.

**Southern Alberta** – our Southern Alberta assets are located throughout the greater Calgary area, including Chestermere and Airdrie, and in Lethbridge. Rental revenue and net rental income were both up 2% in the quarter. Year-to-date, rental revenue was up 2% and net rental

income was up 1%. Occupancy has remained stable at 92.4% compared to both Q2-2022 and year end (Q4-2022: 92.4%). WABR is up \$0.28 sf over Q2-2022, and \$0.45 over year-end (Q4-2022: \$17.31).

**Saskatchewan and British Columbia** - these assets are located in Regina, SK and Kelowna, BC. Rental revenue was down \$0.53 million or 17% which directly correlates to the sale of Kelowna Business Center (located in British Columbia) on February 1, 2023. WABR increased \$0.37 sf to \$13.53 sf over Q2-2022 (\$13.16 sf) and \$0.04 sf over year-end (2023 - \$13.49 sf).

The same-asset NOI calculations excludes Kelowna Business Center (sold in Q1-2023) as well as three retail properties currently being held for sale, all located in Regina, Saskatchewan. On a same-asset basis, NOI was up 8% in both the quarter and year-to-date.

Occupancy improved over Q2-2022 to 92%, and is down slightly from year-end (Q4-2022: 94%). Kelowna Business Centre was sold during the quarter, and had a 99% occupancy on sale.

## General & Administrative Expense

(\$000s)	Three months ended June 30			Six months ended June 30		
	2023	2022	△%	2023	2022	△%
Asset management fee	472	479	(1)	946	958	(1)
Professional fees	97	146	(34)	209	239	(13)
Public company costs	74	70	6	172	199	(14)
Other	93	115	(19)	188	202	(7)
<b>General &amp; administrative expense</b>	<b>736</b>	<b>810</b>	<b>(9)</b>	<b>1,515</b>	<b>1,598</b>	<b>(5)</b>

General & administrative (G&A) expense was down 9% or \$0.07 million in the quarter and 5% or \$0.08 million year-to-date. Asset management fees are paid quarterly to Melcor to manage the REIT assets. As the REIT sold an asset in Q1-2023, this fee decreased slightly compared to 2022. Our remaining G&A expense categories remain on budget, and fairly stable over the prior year. These expenses tend to vary quarter over quarter depending on when certain fees are incurred. Our upper target for G&A is 5% of rental revenue. In Q2-2023, G&A was 4% of revenue (Q2-2022: 4%).

## Finance Costs

(\$000s)	Three months ended June 30			Six months ended June 30		
	2023	2022	△%	2023	2022	△%
Interest on mortgages payable and revolving credit facility	3,447	2,960	16	6,957	5,809	20
Interest on Class C LP Units	262	327	(20)	623	631	(1)
Interest on convertible debentures	586	888	(34)	1,173	1,776	(34)
Accretion on convertible debentures	117	154	(24)	234	308	(24)
Fair value adjustment on derivative instruments	(1,140)	(3,562)	(68)	(464)	(4,087)	nm
Amortization of deferred financing fees	296	291	2	649	642	1
<b>Finance costs before distributions</b>	<b>3,568</b>	<b>1,058</b>	<b>237</b>	<b>9,172</b>	<b>5,079</b>	<b>81</b>
Distributions on Class B LP Units	1,935	1,935	-	3,870	3,870	-
<b>Finance costs</b>	<b>5,503</b>	<b>2,993</b>	<b>84</b>	<b>13,042</b>	<b>8,949</b>	<b>46</b>

Finance costs before and after distributions are impacted by non cash fair value adjustments on derivative financial instruments. In the quarter, we recorded fair value gains on these derivatives of \$1.14 million compared \$3.56 million in Q2-2022. Year-to-date, we have recorded gains of \$0.46 million compared to gains of \$4.09 million in the prior year, a swing of \$3.62 million on total finance costs. Excluding these non cash adjustments, finance costs were up 1% or \$0.09 million at \$6.64 million in Q2-2023 (Q2-2022: \$6.56 million) and up 4% or \$0.47 million to \$13.51 million year-to-date (2022 year-to-date: \$13.04 million).

Included in the fair value adjustment on derivative instruments is the mark to market on interest rate swaps adjustment related to certain floating rate mortgages as well as the revaluation of the conversion feature on our convertible debenture. The fair value is impacted by market forces, such as interest rates and unit price which are outside of management's control and are non cash items.

Interest on mortgages payable and our revolving credit facility was up \$0.49 million in the quarter and \$1.15 million year-to-date compared to Q2-2022 due to both increased interest rates as well as higher borrowings. Our 2017 Debenture expired in December 2022 and was repaid using our credit facility, resulting in an increased draw of \$22.98 million at the end of 2022. We used net proceeds from the Kelowna Business Centre sale to reduce borrowings on this facility in Q1-2023. In the quarter, a \$4.00 million draw on the line was used to payout the Princeton Place mortgage. Net draws on the facility were \$7.42 million in the quarter and \$0.15 million since year end.

Distributions remained stable at \$0.04 per unit per month, and there has been no change in the total units outstanding since year end.

Rising interest rates over the last 12-24 months impact the interest paid on our variable rate credit facility, rates on our unhedged and variable rate mortgages, and the rate at which mortgages are being renewed.

As at June 30, 2023 the weighted average interest rate on our revolving credit facility, mortgages payable, Class C LP Units and convertible debentures was 4.16% (December 31, 2022 - 4.01%), slightly up due to the increase in borrowings on our credit facility since year-end. We expect to see our weighted average interest rate go up during the year as mortgages come up for renewal in a higher interest rate environment and as we continue to draw on our credit facility. Interest on Class C LP units is down 20% in the quarter as \$14.26 million of our Class C mortgage was paid out in the quarter and converted to regular mortgage with proceeds of \$12.74 million. Year-to-date interest on Class C mortgages was stable as the reduction in principal balance in the current quarter was offset by the higher interest rates on debt renewed in 2022.

## Income Taxes

As at June 30, 2023, the REIT qualifies as a mutual fund trust within the meaning of the Income Tax Act (Canada) and as a real estate investment trust eligible for the 'REIT Exception' under the Specified Investment Flow-Through (SIFT) rules; accordingly, no current or deferred income tax expense has been recognized on income earned or capital gains recognized subsequent to the formation of the REIT.

## FFO, AFFO & ACFO

FFO, AFFO and ACFO are non-GAAP financial measures used in the real estate industry to measure the operating and cash flow performance of investment properties. Refer to the Non-GAAP Measures section of this MD&A for more information.

### FFO & AFFO

We use Real Property Association of Canada (REALpac) definitions of some of our measures. REALpac is a national association representing the Canadian commercial real estate industry. REALpac defines FFO as net income (calculated in accordance with IFRS), adjusted for, among other things, fair value adjustments, amortization of tenant incentives and effects of puttable instruments classified as financial liabilities (distributions on Class B LP Units). The REIT calculates FFO in accordance with REALpac.

We believe that FFO is an important measure of operating performance and the performance of real estate properties, while AFFO is an important cash flow measure. AFFO is not a substitute for cash flow from operations as it does not include changes in operating assets and liabilities.

FFO and AFFO are not a substitute for net income established in accordance with IFRS when measuring the REIT's performance. While our methods of calculating FFO and AFFO comply with REALpac recommendations, they may differ from and not be comparable to those used by other entities.

(\$000s, except per unit amounts)	Three months ended June 30			Six months ended June 30		
	2023	2022	△%	2023	2022	△%
Net income for the period	<b>7,198</b>	18,059		<b>10,854</b>	11,521	
Add / (deduct)						
Fair value adjustment on investment properties	<b>7,830</b>	5,540		<b>9,416</b>	9,202	
Fair value adjustment on Class B LP Units	<b>(10,643)</b>	(16,770)		<b>(13,546)</b>	(9,675)	
Amortization of tenant incentives	<b>993</b>	906		<b>2,051</b>	1,807	
Distributions on Class B LP Units	<b>1,935</b>	1,935		<b>3,870</b>	3,870	
Fair value adjustment on derivative instruments	<b>(1,140)</b>	(3,562)		<b>(464)</b>	(4,087)	
<b>FFO<sup>1</sup></b>	<b>6,173</b>	6,108	1	<b>12,181</b>	12,638	(4)
Deduct						
Straight-line rent adjustments	<b>83</b>	(139)		<b>(91)</b>	(141)	
Normalized capital expenditures	<b>(750)</b>	(588)		<b>(1,500)</b>	(1,176)	
Normalized tenant incentives and leasing commissions	<b>(1,425)</b>	(1,029)		<b>(2,850)</b>	(2,058)	
<b>AFFO<sup>1</sup></b>	<b>4,081</b>	4,352	(6)	<b>7,740</b>	9,263	(16)
<b>FFO/Unit<sup>2</sup></b>	<b>\$0.21</b>	\$0.21		<b>\$0.42</b>	\$0.43	
<b>AFFO/Unit<sup>2</sup></b>	<b>\$0.14</b>	\$0.15		<b>\$0.27</b>	\$0.32	
Weighted average number of units (000s): <sup>3</sup>	<b>29,088</b>	29,088	—	<b>29,088</b>	29,089	—

1. Non-GAAP financial measure. Refer to the Non-GAAP and Non-Standard Measures section for further information.

2. Non-GAAP ratio. Refer to the Non-GAAP and Non-Standard Measures section for further information.

3. For the purposes of calculating per unit FFO and AFFO, the basic weighted average number of units includes Trust Units and Class B LP Units.

FFO can be calculated as well using the direct method, as outlined in the below table:

(\$000s, except per unit amounts)	Three months ended June 30			Six months ended June 30		
	2023	2022	△%	2023	2022	△%
Base rent	11,983	11,994		23,969	24,045	
Recoveries	6,691	6,397		13,974	13,492	
Other revenue	525	530		1,130	1,248	
SLR adjustment	(83)	139		91	141	
Direct operating expenses	(7,510)	(7,530)		(15,862)	(15,539)	
General & administrative expense	(736)	(810)		(1,515)	(1,598)	
Interest on mortgages payable and revolving credit facility	(3,447)	(2,960)		(6,957)	(5,809)	
Interest on Class C LP Units	(262)	(327)		(623)	(631)	
Interest on convertible debentures	(586)	(888)		(1,173)	(1,776)	
Accretion on convertible debentures	(117)	(154)		(234)	(308)	
Amortization of deferred financing fees	(296)	(291)		(649)	(642)	
Interest income	11	8		30	15	
<b>FFO<sup>1</sup></b>	<b>6,173</b>	<b>6,108</b>	<b>1</b>	<b>12,181</b>	<b>12,638</b>	<b>(4)</b>

1. Non-GAAP financial measure. Refer to the Non-GAAP and Non-Standard Measures section for further information.

Our convertible debentures can be converted into trust units at the holder's option and are considered a dilutive instrument to FFO. The following table calculates diluted FFO and diluted FFO/Unit:

(\$000s, except per unit amounts)	Three months ended June 30			Six months ended June 30		
	2023	2022	△%	2023	2022	△%
<b>FFO<sup>1</sup></b>	<b>6,173</b>	6,108	1	<b>12,181</b>	12,638	(4)
Convertible debentures interest	586	888		1,173	1,776	
Amortization of deferred financing fees on convertible debentures	115	189		230	378	
Accretion on convertible debentures	117	154		234	308	
<b>FFO - Diluted<sup>1</sup></b>	<b>6,991</b>	7,339	(5)	<b>13,818</b>	15,100	(8)
<b>FFO - Diluted/Unit<sup>2</sup></b>	<b>\$0.20</b>	\$0.20		<b>\$0.40</b>	\$0.42	
Diluted weighted average number of units (000s): <sup>3</sup>	<b>34,257</b>	36,255	(6)	<b>34,257</b>	36,255	(6)

1. Non-GAAP financial measure. Refer to the Non-GAAP and Non-Standard Measures section for further information.

2. Non-GAAP ratio. Refer to the Non-GAAP and Non-Standard Measures section for further information.

3. The diluted weighted average number of units includes Trust Units, Class B LP Units and convertible debentures.

## Capital Expenditures

We continually invest in our assets with value-adding capital projects that enhance property quality, contributing to higher occupancy and rental rates. These investments typically focus on increasing operating efficiency, property attractiveness, functionality and desirability, as well as initiatives focused on sustainability and energy reduction. Asset enhancement and preservation investments fluctuate based on the nature and timing of projects undertaken, and are impacted by many factors including, but not limited to, the age and location of the property, and the leasing profile and strategy. The majority of building improvement expenditures are recoverable from tenants over 5-25 years. As actual expenditures can vary from one period to another, the REIT uses a normalized capital expenditure in determining AFFO and sustainable, economic cash flow of investment properties.

Normalized expenditures exclude new property development initiatives such as densification and non-recoverable capital expenses as these are discretionary in nature. Normalized capital expenditures are calculated based on a trailing 5 year historical actual spend plus 5 year projected spend.

The following summarizes our actual expenditures compared to normalized amounts:

(\$000s)	Six months ended June 30, 2023	Year ended December 31, 2022
Actual capital expenditures	681	3,452
Normalized capital expenditures	1,500	2,514
Variance	(819)	938

Actual capital expenditures were less than normalized capital expenditures by \$0.82 million due to the timing of capital projects. As the construction season for many projects occurs spring through fall, we will often see fluctuations on capital spend quarter over quarter. We adjusted our normalized capital expenditures estimates at the end of 2022 as we have seen costs increase in the recent past and project higher future spend required to properly manage our assets to attract and retain tenants.

Our 2022 actual capital expenditure was \$3.45 million and we have planned capital projects of \$3.00 million for 2023.

## Tenant Incentive & Direct Leasing Expenditures

Tenant incentives and direct leasing expenditures are part of our leasing strategy to attract and retain tenants. Tenant incentives are directly correlated with base rent achieved on leasing deals and with higher tenant incentives carrying higher base rent (sometimes in future periods). Expenditures on any particular building are impacted by many factors including, but not limited to, the lease maturity profile and strategy, market conditions and the property's location and asset class. As actual expenditures can vary from one period to another, the REIT uses a normalized capital expenditure in determining AFFO and sustainable, economic cash flow of investment properties. Normalized tenant incentives are calculated based on a trailing 5 year actual spend plus 5 year projected spend.

The following summarizes our actual expenditures compared to normalized amounts:

(\$000s)	Six months ended June 30, 2023	Year ended December 31, 2022
Actual tenant incentives and direct leasing expenditures	2,692	8,663
Normalized tenant incentives and direct leasing expenditures	2,850	4,512
Variance	(158)	4,151

Tenant incentives and direct leasing costs trended slightly above our normalized estimates. The timing and type of leasing activity and market conditions causes fluctuations in spending during the year.

Our 2022 actual tenant incentives and direct leasing expenditures was \$8.66 million, and we have planned tenant incentives and direct leasing expenditures of \$5.70 million for 2023.

We adjusted our estimate for normalized tenant incentives and direct leasing costs at the end of 2022 as we have seen costs increase in the recent past and project increased future spend required to attract and retain tenants. Normalized tenant incentives and direct leasing expenditures look at trailing 5 year actual spend plus 5 year projected spend, and therefore will vary period over period depending on they type and size of leases signed.

## ACFO

REALpac defines ACFO as cash flow from operations adjusted for, among other things, changes in operating assets and liabilities, payments of tenant incentives and direct leasing costs, non-cash finance costs, normalized capital expenditures and normalized tenant incentives and direct leasing costs. We calculate ACFO in accordance with the guidelines set out by REALpac; however, our calculation may differ from and not be comparable to other entities.

(\$000s)	Three months ended June 30			Six months ended June 30		
	2023	2022	△%	2023	2022	△%
Cash flows from operations	3,087	2,430	27	4,969	6,723	(26)
Distributions on Class B LP Units	1,935	1,935		3,870	3,870	
Actual payment of tenant incentives and direct leasing costs	1,046	2,188		3,001	3,921	
Changes in operating assets and liabilities	601	(139)		1,133	(1,067)	
Amortization of deferred financing fees	(296)	(291)		(649)	(642)	
Normalized capital expenditures	(750)	(588)		(1,500)	(1,176)	
Normalized tenant incentives and leasing commissions	(1,425)	(1,029)		(2,850)	(2,058)	
<b>ACFO<sup>1</sup></b>	<b>4,198</b>	4,506	(7)	<b>7,974</b>	9,571	(17)
<b>ACFO/Unit<sup>2</sup></b>	<b>\$0.14</b>	\$0.15		<b>\$0.27</b>	\$0.33	
Weighted average number of units (000s) <sup>3</sup>	29,088	29,088	–	29,088	29,089	–

1. Non-GAAP financial measure. Refer to the Non-GAAP and Non-Standard Measures section for further information.

2. Non-GAAP ratio. Refer to the Non-GAAP and Non-Standard Measures section for further information.

3. The diluted weighted average number of units includes Trust Units, Class B LP Units and convertible debentures.

In order to continue to qualify for the 'REIT Exception' as provided under the SIFT rules, we must allocate substantially all taxable income. As such, we allocate monthly distributions to unitholders as determined and approved by the Board of Trustees. Monthly distributions to unitholders have been \$0.04 per unit, unchanged since August 2021. Distributions paid to unitholders in Q2-2023 were \$1.56 million for an ACFO payout ratio of 83% (Q2-2022: \$1.56 million, ACFO payout ratio 77%).

We use ACFO in evaluating our ability to continue to fund distributions. The most similar IFRS measure is cash flow from operations. Swings in operating assets and liabilities was the largest contributing factor in the swing in ACFO and is reflective of higher tenant receivables at quarter, driven by year end recovery charges to tenants, as well as the payment of accrued lease inducements at year end.

Cash flow from operations before Class B LP Unit distributions paid less total distributions paid in the quarter was \$1.53 million up from from \$0.87 million in Q2-2022, and \$1.86 million year-to-date, down from \$3.61 million year-to-date.

(\$000s)	Three months ended June 30			Six months ended June 30		
	2023	2022	△%	2023	2022	△%
<b>Cash flows from operations</b>	<b>3,087</b>	2,430	27	<b>4,969</b>	6,723	(26)
Distributions paid on Class B LP Units	<b>1,935</b>	1,935	–	<b>3,870</b>	3,870	–
<b>Cash flow from operations before Class B LP Unit Distributions</b>	<b>5,022</b>	4,365	15	<b>8,839</b>	10,593	(17)
Distributions paid to unitholders	<b>(1,555)</b>	(1,556)	–	<b>(3,111)</b>	(3,112)	–
Distributions paid on Class B LP Units	<b>(1,935)</b>	(1,935)	–	<b>(3,870)</b>	(3,870)	–
<b>Total distributions paid</b>	<b>(3,490)</b>	(3,491)	–	<b>(6,981)</b>	(6,982)	–
<b>Cash flow from operations before Class B LP Unit distributions paid less total distributions paid</b>	<b>1,532</b>	874	75	<b>1,858</b>	3,611	(49)
<b>Total distributions paid as a % of cash flow from operations before Class B LP Unit distributions paid</b>	<b>69 %</b>	80 %	(14)	<b>79 %</b>	66 %	20

## Investment Properties

We carry our investment properties at fair value in accordance with IFRS 13, Fair value measurement. The following table summarizes key metrics of our investment properties and components of the fair value calculation:

	Six months ended June 30, 2023	Year ended December 31, 2022
Number of properties	<b>38</b>	39
Total GLA (sf)	<b>3,278,115</b>	3,346,240
GLA (REIT owned %) (sf)	<b>3,148,015</b>	3,216,141
Fair value of portfolio (\$000s) <sup>1</sup>	<b>692,466</b>	700,182
Value per square foot	<b>\$220</b>	\$218
NOI (\$000s)	<b>23,211</b>	46,319
Weighted average capitalization rate	<b>7.13 %</b>	7.08 %
Weighted average terminal capitalization rate	<b>7.19 %</b>	7.16 %
Weighted average discount rate	<b>8.09 %</b>	8.04 %

1. *Supplementary financial measure. Refer to the Non-GAAP and Non-Standard Measures section for further information.*

Investment properties were valued by Melcor's internal valuation team with the assistance of qualified independent external valuation professionals. To date in 2023 we have had four (of 52 legal phases) properties valued by external independent valuation professionals, with a fair value of \$99.20 million.

In Q2-2023 we recognized fair value losses of \$7.83 million and \$9.42 million year-to date (Q2-2022: \$5.54 million; 2022: \$9.20 million).

On February 1, 2023 we successfully closed the sale of a 72,000 sf office property located in Kelowna BC for net proceeds of \$19.50 million. This asset was purchased by Melcor Development in 2006 and was part of the initial vend-in on formation of Melcor REIT in 2013.

As leases turnover, unit and/or building GLA is remeasured, resulting in changes to GLA.

The breakdown of our fair value adjustment on investment properties by geographic region is as follows:

(\$000s)	Six months ended June 30, 2023	Six months ended June 30, 2022	Year ended December 31, 2022
Northern Alberta	<b>(2,471)</b>	<b>(4,096)</b>	(8,940)
Southern Alberta	<b>(6,066)</b>	<b>(5,493)</b>	(7,362)
Saskatchewan & British Columbia	<b>(879)</b>	<b>387</b>	4,307
	<b>(9,416)</b>	<b>(9,202)</b>	(11,995)

The breakdown of our fair value adjustment on investment properties by property type is as follows:

(\$000s)	Six months ended June 30, 2023	Six months ended June 30, 2022	Year ended December 31, 2022
Retail	(8,642)	2,404	5,282
Office	(858)	(12,176)	(19,774)
Industrial	119	581	1,911
Land Lease Community	(35)	(11)	586
	(9,416)	(9,202)	(11,995)

Our valuation program requires the revaluation of each legal phase every two years or as market conditions dictate. Our entire portfolio was revalued in 2020, triggering an anomalous bump in properties due for revaluation in 2022. We are proactively working to schedule portfolio revaluations so that they are more evenly distributed.

To date in 2023, we have had 4 properties revalued contributing to the \$9.42 million fair value loss recorded in the quarter. We also realized fair value losses during the quarter related to tenant incentives that were capitalized to the property without a corresponding increase in property value. Straight-line rent adjustments also impact fair value in the period in which they are incurred.

Fair values are most sensitive to changes in capitalization rates.

	June 30, 2023			December 31, 2022		
	Min	Max	Weighted Average	Min	Max	Weighted Average
Capitalization rate	5.50%	10.00%	7.13%	5.50%	10.00%	7.08%
Terminal capitalization rate	6.00%	8.75%	7.19%	6.00%	8.75%	7.16%
Discount rate	6.75%	9.75%	8.09%	6.25%	9.75%	8.04%

A capitalization rate increase of 50 basis points (+0.5%) would decrease the fair value of investment properties by \$45.50 million (December 31, 2022 - \$47.30 million) while a 50 basis points decrease (-0.5%) would increase fair value by \$52.40 million (December 31, 2022 - \$54.50 million).

## Liquidity & Capital Resources

We employ a range of strategies to fund operations, with current cash conservation strategies ongoing in order to ensure long-term sustainability. Our principal liquidity needs are to:

- Fund recurring expenses;
- Meet debt service requirements;
- Make distribution payments;
- Fund capital projects; and
- Purchase investment properties.

We currently have cash conservation strategies in place to ensure long-term sustainability.

## Cash Flows

The following table summarizes cash flows from operating, investing and financing activities:

(\$000s)	Three months ended June 30			Six months ended June 30		
	2023	2022	\$Δ	2023	2022	\$Δ
Cash from operating activities	3,087	2,430	657	4,969	6,723	(1,754)
Cash from (used in) investing activities	(490)	(700)	210	18,344	(917)	19,261
Cash used in financing activities	(2,730)	(5,051)	2,321	(23,437)	(8,510)	(14,927)
Decrease in cash and cash equivalents	(133)	(3,321)	3,188	(124)	(2,704)	2,580
Cash and cash equivalents, beginning of the period	3,313	7,872	(4,559)	3,304	7,255	(3,951)
Cash and cash equivalents, end of the period	3,180	4,551	(1,371)	3,180	4,551	(1,371)

### Operating activities

Cash from operating activities was up \$0.66 million in the quarter, and down \$1.75 million year-to-date. Rent collections continue to remain strong. Changes in operating assets fluctuate period over period and contributed a reduction of \$0.60 million in the quarter and \$1.13 million year-to-date. Cash before adjustments for working capital and payments of tenant incentives and direct leasing costs was up \$0.26 million in



Q2-2023 and down \$0.47 million year-to-date.

Distributions paid to our Class B LP unitholders have remained stable year over year, as we have held our distribution stable at \$0.04 per unit per month since mid-2021. Interest on mortgages and our revolving credit facility was up \$0.49 million due to rising interest rates, and increased borrowings on our credit facility, which has a prime based interest rate. Our 2017 Debenture matured in December 2022 and we used availability on our credit facility to repay that debt. This also resulted in a decrease in interest on our convertible debentures of \$0.60 million year-to-date.

We continue to focus efforts on leasing, and in the past few years have seen some significant costs related to tenant incentives and direct leasing costs associated with leases. Tenant incentives and direct leasing cost investments was down \$1.14 million to \$1.05 million (Q2-2022: \$2.19 million) in the quarter and down \$0.92 million year-to-date to \$3.00 million (2022: \$3.92 million). We have estimated spending \$5.70 million in 2023 on tenant inducements and leasing commissions, compared to spend of \$8.66 million in 2022. We have completed 466,899 sf of new and renewed leasing resulting in occupancy of 87% at quarter-end. The timing of lease expiries impacts the level of spending on tenant incentives and direct leasing costs and fluctuates from period to period.

### **Investing activities**

We have spent \$0.49 million in the quarter and \$0.68 million year-to-date on our scheduled maintenance program and other projects (Q2-2022 - \$0.70 million; 2022 year-to-date: \$0.92 million). We remain committed to strategic value-adding asset enhancement and preservation projects as an integral component of our strategy to improve our assets and retain and attract tenants. We anticipate spending \$3.00 million in 2023 on planned capital projects. Asset enhancement investments fluctuate based on the nature and timing of projects undertaken and can be seasonal in nature.

On February 1, 2023 we closed on the sale of Kelowna Business Center, located in Kelowna BC, for net proceeds of \$19.03 million (including \$1.00 million of restricted cash held at year end). These proceeds were used to pay off the mortgage on the property, with remaining cash of \$9.03 million being used to reduce borrowings on our credit facility.

### **Financing activities**

In 2023 we have paid out two mortgages to date, for \$12.66 million, including \$8.73 million for the Kelowna Business Centre, which was sold in Q1-2023 and \$3.93 million for Princeton Place, which was paid out using proceeds from the revolving credit facility in Q2-2023 with the property being added as security on the facility to improve the overall borrowing base. Proceeds of \$12.74 million for a new mortgage signed in the period were used to payout \$14.26 million of Class C debt with the additional balance being repaid using the revolving credit facility.

Our overall credit facility saw a net increase of \$7.42 million in the period and a net increase of \$0.15 million since year-end. Impacts to our credit facility include the payout of the Princeton Place mortgage for \$3.93 million in Q2-2023, and net proceeds of \$1.52 million required for the payout of Class C debt on conversion to a mortgage. These amount were offset by the net cash proceeds from the sale of Kelowna Business Center being applied to our facility in Q1-2023.

We paid distributions to unitholders of \$1.56 million in Q2-2023 (Q2-2022 - \$1.56 million) and \$3.11 million year-to-date (2022 - \$3.11 million). Distributions have remained stable at \$0.04 per unit per month in the current and comparative periods.

We believe that internally generated cash flows, supplemented by borrowings through our revolving credit facility and mortgage financings, where required, will be sufficient to cover our normal operating, debt service, distribution and capital expenditure requirements. We regularly review our credit facility limits and manage our liquidity requirements accordingly.

As at June 30, 2023 we had \$3.18 million in cash and cash equivalents in addition to \$8.60 million in undrawn liquidity under our revolving credit facility.

### **Capital Structure**

We define capital as the total of trust units, Class B LP Units, Class C LP Units, mortgages payable, convertible debentures and amounts drawn under our revolving credit facility.

Pursuant to the Declaration of Trust (DOT) Degree of Leverage Ratio, we may not incur or assume any indebtedness if, after incurring or assuming such indebtedness, our total indebtedness would be more than 60% of Gross Book Value (GBV) (65% including any convertible debentures). Throughout the period we were in compliance with the Degree of Leverage Ratio and had a ratio of 50% as at June 30, 2023 (56% including convertible debentures).

As at June 30, 2023, our total capitalization was \$708.56 million and is comprised of:

(\$000s)	June 30, 2023	December 31, 2022
Revolving credit facility <sup>1</sup>	31,844	31,697
Mortgages payable <sup>1</sup>	320,100	325,193
Class C LP Units	22,418	37,798
<b>Indebtedness, excluding convertible debentures</b>	<b>374,362</b>	<b>394,688</b>
Convertible debentures <sup>2</sup>	46,000	46,000
<b>Indebtedness</b>	<b>420,362</b>	<b>440,688</b>
Class B LP Units at historical cost <sup>3</sup>	160,207	160,207
Trust units, excluding transaction costs	127,989	127,989
<b>Equity at historical cost</b>	<b>288,196</b>	<b>288,196</b>
<b>Total capitalization</b>	<b>708,558</b>	<b>728,884</b>
<b>Gross Book Value (GBV)<sup>4</sup></b>	<b>755,009</b>	<b>766,457</b>
Debt to GBV, excluding convertible debentures (maximum threshold - 60%) <sup>5</sup>	50 %	51 %
Debt to GBV (maximum threshold - 65%) <sup>5</sup>	56 %	57 %

1. Debts are presented excluding unamortized transaction costs and discount on bankers acceptance (as applicable).
2. Convertible debentures are presented at face value, excluding unamortized transaction costs and amounts allocated to conversion features.
3. Class B LP Units are classified as equity for purposes of this calculation and are included at their historical cost.
4. GBV is calculated as the cost of the total assets acquired and development costs less dispositions.
5. Debt to GBV is a Non-GAAP ratio. Refer to the Non-GAAP and Non-Standard Measures section for further information.

We are also subject to financial covenants on our revolving credit facility. The covenants include a maximum debt to GBV ratio of 60% (excluding convertible debentures), a minimum debt service coverage ratio of 1.25, and a minimum adjusted unitholders' equity of \$140.00 million as defined within our credit agreement. As at June 30, 2023, and throughout the period, we were in compliance with our financial covenants, obligations and debt covenants. We prepare financial forecasts to monitor changes to our debt and capital levels and manage our ability to meet our financial covenants.

### Indebtedness

*Debt Repayment Schedule* – the following table summarizes our contractual obligations and illustrates certain liquidity and capital resource requirements:

(\$000s)	Total	Contractual balance due, by year end:					
		2023	2024	2025	2026	2027	Thereafter
Revolving credit facility	31,844	31,844	–	–	–	–	–
Mortgages payable	320,100	45,142	47,510	23,498	54,379	18,103	131,468
Class C LP Units	22,418	891	1,831	9,528	10,168	–	–
Convertible debentures	46,000	–	46,000	–	–	–	–
<b>Total</b>	<b>420,362</b>	<b>77,877</b>	<b>95,341</b>	<b>33,026</b>	<b>64,547</b>	<b>18,103</b>	<b>131,468</b>
% of portfolio	100 %	19 %	23 %	8 %	15 %	4 %	31 %

We ladder the renewal and maturity dates on our borrowings as part of our capital management strategy. This mitigates the concentration of interest rate and financing risk associated with refinancing in any particular period. In addition, we try to match the maturity of our debt portfolio with the weighted average remaining lease term on our properties.

In 2023, we have four mortgages up for renewal with a maturing principal balance of \$46.12 million at an interest rate of 4.40%. To date in 2023 we have renewed one of these mortgages at a rate of 5.69% (Q1-2023) and paid out one mortgage in the amount of \$4.00 million using funds from our revolving credit facility (Q2-2023). Subsequent to the quarter, we have renewed one additional mortgage in the amount of \$5.80 million (at JV%) at a fixed rate of 6.97%. We have one mortgages coming up later in the year for renewal with a balance of \$34.41 million which we are already in active negotiations on with our lenders.

In Q2-2023 we repaid \$14.26 million from one of our Class C mortgages, using \$12.74 million in funds from a new mortgage at a rate of 4.62% and the remaining balance was repaid using our revolving credit facility.

The REIT continues to monitor its secured debts and proactively engage with lenders in regards to upcoming maturities.

We remain focused on ensuring that the REIT has the flexibility to enter the market if conditions become favourable to do so. Our 2017 Debentures matured in December 2022, and availability on our revolving credit facility was used to repay the outstanding balance on these units.

We have a revolving credit facility agreement with two western Canadian financial institutions. We amended this agreement on February 10, 2023 to increase our limit from \$35.00 million to \$50.00 million, available to use for general corporate purposes and acquisitions, including a \$5.00 million swing line sub-facility. The available credit limit based on the carrying value of specific investment properties. An additional \$15.00 million is available by way of an accordion feature, subject to lender approval. Depending on the form under which the credit facility is accessed, rates of interest will vary between prime plus 1.25% or bankers acceptance plus 2.25% stamping fee. The facility matures June 1, 2024.

Debt Analysis – our mortgages payable, Class C LP Units and convertible debentures bear interest at fixed rates (including four variable rate mortgages fixed via a floating for fixed interest rate swap contract); our revolving credit facility bears interest at variable rates.

The following table summarizes the interest rates and terms to maturity:

(\$000s)	Total	Fixed	Variable	Weighted average interest rate	Weighted average term to maturity
Revolving credit facility	31,844	–	31,844	8.20 %	0.92
Mortgages payable	320,100	268,935	51,165	3.56 %	4.11
Class C LP Units	22,418	22,418	–	4.99 %	2.64
Convertible debentures	46,000	46,000	–	5.10 %	1.50
<b>Total</b>	<b>420,362</b>	<b>337,353</b>	<b>83,009</b>	<b>4.16 %</b>	<b>3.50</b>

The weighted average interest rate on our debts was 4.16% (December 31, 2022 - 4.01%).

*Debt Service Coverage Ratio and Finance Costs Coverage Ratio* – Debt service coverage ratio is a non-GAAP ratio that we calculate as FFO divided by principal repayments on mortgages payable and Class C LP Units made during the period. Finance costs coverage ratio is a non-GAAP ratio that we calculate as FFO plus finance costs divided by finance costs expensed during the period, less distributions on Class B LP Units. We consider these measures to be useful in evaluating our ability to service our debt. These metrics are not calculated for purposes of covenant compliance on any of our debt facilities.

(\$000s)	Six months ended June 30, 2023	Year ended December 31, 2022
<b>FFO</b>	<b>12,181</b>	24,725
Principal repayments on Mortgages payable	5,175	10,792
Principal repayments on Class C LP Units	1,123	2,362
<b>Principal repayments</b>	<b>6,298</b>	13,154
<b>Debt service coverage ratio<sup>1</sup></b>	<b>1.93</b>	1.88
FFO plus finance costs	21,817	43,443
Finance costs <sup>2</sup>	9,636	18,718
<b>Finance costs coverage ratio<sup>1</sup></b>	<b>2.26</b>	2.32

1. Non-GAAP ratio. Refer to the Non-GAAP and Non-Standard Measures section for further information.

2. Finance costs excluding finance expense recognized on Class B LP Unit distributions and fair value adjustment on derivative instruments.

## Equity

The REIT is authorized to issue an unlimited number of trust units and an unlimited number of special voting units. Each trust unit represents a holder's proportionate undivided beneficial ownership interest in the REIT and will confer the right to one vote at any meeting of the unitholders and to receive any distributions by the REIT. Special voting units have no economic entitlement in the REIT but entitle the holder to one vote per special voting unit. Special voting units may only be issued in connection with securities exchangeable into trust units (including Class B LP Units).

Class B LP Units of the Partnership are economically equivalent to, and exchangeable into, trust units at the option of the holder, and therefore, are considered a dilutive instrument. The Class B LP Units are classified as financial liabilities in accordance with IAS 32, *Financial Instruments – presentation*, due to their puttable feature.

On April 1, 2021 we commenced a NCIB to buy back our trust units. We were entitled to purchase up to 652,525 trust units for cancellation, representing approximately 5% of the REIT's issued and outstanding trust units with a maximum daily limit of 3,824 units. The price the REIT paid for trust units repurchased under the plan was the market price at the time of acquisition. The NCIB ended on March 31, 2022 and was not renewed.

The following table summarizes the trust units issued and the potentially diluted number of units outstanding as at June 30, 2023 and December 31, 2022:

Issued and fully paid units (\$000s except unit amounts)	June 30, 2023		December 31, 2022	
	Units	\$ Amount	Units	\$ Amount
Balance, beginning of period <sup>1</sup>	12,963,169	127,989	12,966,993	128,027
Issuance of trust units	–	–	–	–
Repurchase of trust units	–	–	(3,824)	(38)
<b>Balance, end of period<sup>1</sup></b>	<b>12,963,169</b>	<b>127,989</b>	12,963,169	127,989
<i>Potentially dilutive securities</i>				
Class B LP Units Historical Cost <sup>2</sup>	16,125,147	160,207	16,125,147	160,207
Convertible debentures <sup>3</sup>	5,168,542	46,000	5,168,542	46,000
<b>Potentially diluted balance, end of period</b>	<b>34,256,858</b>	<b>334,196</b>	34,256,858	334,196

1. Trust units are presented excluding transaction costs.
2. A corresponding number of special voting units are held by Melcor through an affiliate.
3. Convertible debentures are presented at face value, excluding unamortized transaction costs and amounts allocated to conversion feature.

## Quarterly Results

(\$000s except per unit amount)	2023		2022				2021	
	Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3
Revenue	18,123	18,990	18,797	18,189	18,154	18,965	18,542	18,089
Net income (loss) <sup>1</sup>	7,198	3,656	(1,062)	19,151	18,059	(6,538)	5,301	7,470
NOI <sup>4</sup>	11,689	11,522	11,460	11,613	11,391	11,855	11,640	11,915
Funds from operations (FFO) <sup>4</sup>	6,173	6,008	5,781	6,306	6,108	6,530	6,371	6,639
Adjusted funds from operations (AFFO) <sup>4</sup>	4,081	3,659	3,521	4,464	4,352	4,911	4,608	4,982
Adjusted cash flows from operations (ACFO) <sup>4</sup>	4,198	3,776	3,679	4,623	4,506	5,767	7,675	5,131
<b>Per unit metrics</b>								
Basic earnings (loss) per unit	\$ 0.56	\$ 0.28	\$ (0.09)	\$ 1.48	\$ 1.39	\$ (0.50)	\$ 0.98	\$ 0.58
FFO (basic) <sup>5</sup>	\$ 0.21	\$ 0.21	\$ 0.20	\$ 0.22	\$ 0.21	\$ 0.22	\$ 0.22	\$ 0.23
AFFO (basic) <sup>5</sup>	\$ 0.14	\$ 0.13	\$ 0.12	\$ 0.15	\$ 0.15	\$ 0.17	\$ 0.16	\$ 0.17
ACFO (basic) <sup>5</sup>	\$ 0.14	\$ 0.13	\$ 0.13	\$ 0.16	\$ 0.15	\$ 0.20	\$ 0.26	\$ 0.18
Annualized distribution rate <sup>3</sup>	\$ 0.480	\$ 0.480	\$ 0.480	\$ 0.480	\$ 0.480	\$ 0.480	\$ 0.480	\$ 0.480
FFO Payout Ratio <sup>5</sup>	57%	58%	60%	55%	57%	53%	55%	50%
AFFO Payout Ratio <sup>5</sup>	86%	95%	99%	78%	80%	71%	76%	67%
ACFO Payout Ratio <sup>5</sup>	83%	92%	95%	76%	77%	61%	46%	65%
Period-end closing unit price	\$4.69	\$5.35	\$5.53	\$5.75	\$6.19	\$7.23	\$6.79	\$6.85
Annualized distribution yield on closing unit price (%) <sup>2</sup>	10.23%	8.97%	8.68%	8.35%	7.75%	6.64%	7.07%	7.01%

1. Net income (loss) is significantly impacted by the results of non-cash fair value adjustments on assets and liabilities carried at fair value. Management believes that FFO is a better measure of operating performance and that AFFO is a better measure of cash flows.
2. Annualized distribution yield is calculated as the annualized distribution rate divided by the period-end closing price.
3. Since August 2021, monthly distributions have remained at \$0.04 per unit per month. Prior to August 2021, the REIT's distribution was \$0.035 per unit per month from January to July 2021.
4. Non-GAAP financial measure. Refer to the Non-GAAP and Non-Standard Measures section for further information.
5. Non-GAAP ratio. Refer to the Non-GAAP and Non-Standard Measures section for further information.

## Off Balance Sheet Arrangements, Contractual Obligations, Business Environment & Risks, Related Party Transactions, Critical Accounting Estimates, Changes in Accounting Policies

There were no material changes to the above titled sections at June 30, 2023 in comparison to the December 31, 2022 annual MD&A.

## Internal Control over Financial Reporting and Disclosure Controls

The Chief Executive Officer and the Chief Financial Officer have evaluated whether there were material changes to internal control over financial reporting during the quarter ended June 30, 2023 that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

There has been no change in the REIT's disclosure controls and procedures of internal control over financial reporting during the year ended December 31, 2022, that materially affected, or is reasonably likely to materially affect, the REIT's internal control over financial reporting.

Notwithstanding the foregoing, no assurance can be made that the REIT's controls over disclosure and financial reporting and related procedures will detect or prevent all failures of people to disclose material information otherwise required to be set forth in the REIT's reports

### Declaration of Trust

The investment guidelines and operating policies of the REIT are outlined in the Amended and Restated DOT dated May 1, 2013. A copy of the DOT is filed on SEDAR at [www.sedar.com](http://www.sedar.com) and is available on request to all unitholders. At July 27, 2023, the REIT was in compliance with all investment guidelines and operating policies stipulated in the DOT.

## Non-GAAP and Non-Standard Measures

The REIT's financial statements are prepared in accordance with IFRS. Throughout this MD&A, we refer to terms known as non-GAAP financial performance measures that are not specifically defined in the CPA Canada Handbook or in IFRS. These non-standard measures may not be comparable to similar measures presented by other companies. We use REALpac definitions for FFO, ACFO and AFFO.

We believe that these non-standard measures are useful in assisting investors in understanding components of our financial results.

The non-standard terms that we refer to in this MD&A are defined below and are cross referenced, as applicable, to a reconciliation contained within this MD&A to the most comparable IFRS measure.

### Calculations

We use the following calculations in measuring our performance.

**Operating margin:** is calculated as net rental income divided by rental revenue.

**Net operating income (NOI):** NOI is a non-GAAP financial measure and is defined as rental revenue, adjusted for amortization of tenant incentives and straight-line rent adjustments, less direct operating expenses as presented in the statement of income and comprehensive income. A reconciliation of NOI to the most comparable IFRS measure, net income, is as follows:

(\$000s)	Three months ended June 30			Six months ended June 30		
	2023	2022	△%	2023	2022	△%
<b>Net income for the period</b>	<b>7,198</b>	18,059		<b>10,854</b>	11,521	
Net finance costs	<b>5,492</b>	2,985		<b>13,012</b>	8,934	
Fair value adjustment on Class B LP Units	<b>(10,643)</b>	(16,770)		<b>(13,546)</b>	(9,675)	
Fair value adjustment on investment properties	<b>7,830</b>	5,540		<b>9,416</b>	9,202	
General and administrative expenses	<b>736</b>	810		<b>1,515</b>	1,598	
Amortization of tenant incentives	<b>993</b>	906		<b>2,051</b>	1,807	
Straight-line rent adjustment	<b>83</b>	(139)		<b>(91)</b>	(141)	
<b>NOI</b>	<b>11,689</b>	11,391	3	<b>23,211</b>	23,246	–

Further discussion on NOI can be found under the Consolidated Revenue & Net Operating Income section of the MD&A.

**Same-asset NOI:** Same-asset NOI is a non-GAAP financial measure that compares the NOI on assets that have been owned for the entire current and comparative period and are classified for continuing use. Further discussion over same-asset NOI can be found in the Consolidated Revenue & Net Operating Income section of the MD&A.

**Funds from operations (FFO):** FFO is a non-GAAP financial measure and is defined as net income in accordance with IFRS, excluding: (i) fair value adjustments on investment properties; (ii) gains (or losses) from sales of investment properties; (iii) amortization of tenant incentives; (iv)

fair value adjustments, interest expense and other effects of redeemable units classified as liabilities; (v) acquisition costs expensed as a result of the purchase of a property being accounted for as a business combination; and (vi) fair value adjustment on derivative instrument, after adjustments for equity accounted entities, joint ventures and non-controlling interests calculated to reflect FFO on the same basis as consolidated properties. Further discussion over FFO, including a reconciliation from net income, can be found in the Funds from Operations, Adjusted Funds from Operations & Adjusted Cash Flow from Operations section of the MD&A.

**FFO per unit:** FFO per unit is a non-GAAP ratio and is defined as FFO divided by weighted average trust units and weighted average Class B LP Units outstanding. Dilutive FFO includes the effect of the convertible debentures to the extent that their impact is dilutive. Further discussion over FFO per unit can be found in the Funds from Operations, Adjusted Funds from Operations & Adjusted Cash Flow from Operations section of the MD&A.

**Adjusted funds from operations (AFFO):** AFFO is a non-GAAP financial measure and is defined as FFO subject to certain adjustments, including: (i) adjusting for any differences resulting from recognizing property revenues on a straight-line basis; (ii) deducting a reserve for normalized maintenance capital expenditures, tenant inducements and leasing costs, as determined by us. Other adjustments may be made to AFFO as determined by the Board in its discretion. Further discussion over AFFO, including a reconciliation from net income, can be found in the Funds from Operations, Adjusted Funds from Operations & Adjusted Cash Flow from Operations section of the MD&A.

**AFFO per unit:** AFFO per unit is a non-GAAP ratio and is defined as AFFO divided by weighted average trust units and weighted average Class B LP Units outstanding. Further discussion over AFFO per unit can be found in the Funds from Operations, Adjusted Funds from Operations & Adjusted Cash Flow from Operations section of the MD&A.

**Adjusted cash flows from operations (ACFO):** ACFO is a non-GAAP financial measure and is defined as cash flows from operations subject to certain adjustments, including: (i) fair value adjustments and other effects of redeemable units classified as liabilities; (ii) payments of tenant incentives and direct leasing costs; (iii) changes in operating assets and liabilities which are not indicative of sustainable cash available for distribution; (iv) amortization of deferred financing fees; and (v) deducting a reserve for normalized maintenance capital expenditures, tenant inducements and leasing costs, as determined by us. Other adjustments may be made to ACFO as determined by the Board in its discretion. Further discussion over ACFO, including a reconciliation from net income, can be found in the Funds from Operations, Adjusted Funds from Operations & Adjusted Cash Flow from Operations section of the MD&A.

**ACFO per unit:** ACFO per unit is a non-GAAP ratio and is defined as ACFO divided by weighted average trust units and weighted average Class B LP Units outstanding. Further discussion over ACFO per unit can be found in the Funds from Operations, Adjusted Funds from Operations & Adjusted Cash Flow from Operations section of the MD&A.

**FFO, AFFO and ACFO Payout ratio:** FFO, AFFO and ACFO payout ratios are non-GAAP ratio and is calculated as per unit distributions divided by basic per unit FFO, AFFO and ACFO. Further discussion over FFO per unit can be found in the Funds from Operations, Adjusted Funds from Operations & Adjusted Cash Flow from Operations section of the MD&A.

**Finance costs coverage ratio:** Finance costs coverage ratio is a non-GAAP ratio and is calculated as FFO plus finance costs for the period divided by finance costs expensed during the period excluding distributions on Class B LP Units and fair value adjustment on derivative instruments. Further discussion over finance costs coverage ratio, including a calculation, can be found in the Liquidity & Capital Resources section of the MD&A.

**Debt service coverage ratio:** Debt service coverage ratio is a non-GAAP ratio and is calculated as FFO for the period divided by principal repayments on mortgages payable and Class C LP Units made during the period. Further discussion over debt service coverage ratio, including a calculation, can be found in the Liquidity & Capital Resources section of the MD&A.

**Debt to Gross Book Value:** Debt to GBV is a non-GAAP ratio and is calculated as the sum of total amount drawn on revolving credit facility, mortgages payable, Class C LP Units, excluding unamortized fair value adjustment on Class C LP Units, liability held for sale (as applicable) and convertible debenture, excluding unamortized discount and transaction costs divided by GBV. GBV is calculated as the total assets acquired in the Initial Properties, subsequent asset purchases and development costs less dispositions. Further discussion over debt to GBV, including a calculation, can be found in the Liquidity & Capital Resources section of the MD&A.

**Income before fair value adjustment and taxes:** Income before fair value adjustment and income taxes is a non-GAAP financial measure and is calculated as net income excluding fair value adjustments for Class B LP Units, investment properties and derivative instruments.

(\$000s)	Three months ended June 30			Six months ended June 30		
	2023	2022	△%	2023	2022	△%
Net income for the period	7,198	18,059		10,854	11,521	
Fair value adjustment on Class B LP Units	(10,643)	(16,770)		(13,546)	(9,675)	
Fair value adjustment on investment properties	7,830	5,540		9,416	9,202	
Fair value adjustment on derivative instruments	(1,140)	(3,562)		(464)	(4,087)	
<b>Income before fair value adjustment and taxes</b>	<b>3,245</b>	<b>3,267</b>	<b>(1)</b>	<b>6,260</b>	<b>6,961</b>	<b>(10)</b>

**Fair value of investment properties:** Fair value of investment properties in the Property Profile and Regional Analysis sections of the MD&A is a supplementary financial measure and is calculated as the sum of the balance sheet balances for investment properties, assets held for sale, and other assets (TIs and SLR).