

Management's Discussion & Analysis

November 2, 2021

The following Management's Discussion and Analysis (MD&A) of Melcor Real Estate Investment Trust's (the REIT) results should be read in conjunction with the unaudited condensed interim consolidated financial statements and related notes for the quarter ended September 30, 2021 and the MD&A and consolidated financial statements and related notes for the year ended December 31, 2020. The discussion outlines strategies and provides analysis of our financial performance for the third quarter of 2021.

The underlying financial statements in this MD&A, including 2020 comparative information, have been prepared in accordance with International Financial Reporting Standards ("IFRS") applicable to the preparation of interim financial statements, including IAS 34, *Interim Financial Reporting*. All dollar amounts included in this MD&A are Canadian dollars unless otherwise specified.

Throughout this MD&A we make reference to the terms "we", "our" and "management". These terms are used to describe the activities of the REIT through the eyes of management, as provided by Melcor under the asset management and property management agreements.

The REIT's Board of Trustees, on the recommendation of the Audit Committee, approved the content of this MD&A on November 2, 2021. Disclosure contained in this MD&A is current to November 2, 2021, unless otherwise indicated.

Regulatory Filings

Additional information about the REIT, including our annual information form, management information circular and quarterly reports, is available on our website at MelcorREIT.ca and on SEDAR at sedar.com.

Non-standard Measures

We refer to terms and measures which are not specifically defined in the CPA Handbook and do not have any standardized meaning prescribed by IFRS. These measures include funds from operations (FFO), adjusted funds from operations (AFFO), adjusted cash flow from operations (ACFO) and net operating income (NOI), which are key measures of performance used by real estate businesses. We believe that these measures are important in evaluating the REIT's operating performance, financial risk, economic performance, and cash flows. These non-standard measures may not be comparable to similar measures presented by other companies and real estate investment trusts and should not be used as a substitute for performance measures prepared in accordance with IFRS.

Non-standard measures included in this MD&A are defined in the section "*Non-standard Measures*".

Forward-looking Statements

In order to provide our investors with an understanding of our current results and future prospects, our public communications often include written or verbal forward-looking statements.

Forward-looking statements are disclosures regarding possible events, conditions, or results of operations that are based on assumptions about future economic conditions, courses of action and include future-oriented financial information.

This MD&A and other materials filed with the Canadian securities regulators contain statements that are forward-looking. These statements represent the REIT's intentions, plans, expectations, and beliefs and are based on our experience and our assessment of historical and future trends, and the application of key assumptions relating to future events and circumstances. Forward-looking statements may involve, but are not limited to, comments with respect to our strategic initiatives for 2021 and beyond, future leasing, acquisition and financing plans and objectives, targets, expectations of the real estate, financing and economic environments, our financial condition or the results of or outlook of our operations.

By their nature, forward-looking statements require assumptions and involve risks and uncertainties related to the business and general economic environment, many beyond our control. There is significant risk that the predictions, forecasts, valuations, conclusions or projections we make will not prove to be accurate and that our actual results will be materially different from targets, expectations, estimates or intentions expressed in forward-looking statements. We also caution readers that the ongoing COVID-19 pandemic has resulted in both new and increased risk, creating significant uncertainty as to the outlook for the REIT. We caution readers of this document not to place undue reliance on forward-looking statements. Assumptions about the performance of the Canadian economy and how this performance will affect the REIT's business are material factors we consider in determining our forward-looking statements. For additional information regarding material risks and assumptions, please see the discussion under Business Environment and Risks in the 2020 annual management's discussion and analysis.

Readers should carefully consider these factors, as well as other uncertainties and potential events, and the inherent uncertainty of forward-looking statements. Except as may be required by law, we do not undertake to update any forward-looking statement, whether written or oral, made by the REIT or on its behalf.

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Our Business

Melcor REIT has an established and diversified portfolio in western Canada. We currently own 39 income-producing office, retail and industrial properties representing 3.22 million square feet (sf) in gross leasable area (GLA). These high-quality properties feature stable occupancy and a diversified mix of tenants, some of whom have been in place for over 25 years. We are externally managed, administered and operated by Melcor Developments Ltd. ("Melcor") pursuant to the asset management and property management agreements entered into at our IPO.

As at November 2, 2021, Melcor, through an affiliate, holds an approximate 55.4% effective interest in the REIT through ownership of all Class B LP Units of the Partnership and is the ultimate controlling party.

Melcor, a real estate company founded in 1923, has a rich history of growth and performance prior to the formation of the REIT. Our objective is to continue that tradition by expanding our portfolio of income-producing properties across western Canada to provide stable monthly cash distributions to unitholders. Our growth strategy is simple: acquire and improve. Together with Melcor, we have a proven track record of doing both.

Acquire:

We are pleased by renewed market stability and improved business conditions in spite of the continuation of the COVID-19 pandemic. We continue to review opportunities that align with our growth strategy as conditions allow. Unit price recovery remains a critical factor in our growth strategy. With significant unit price recovery realized to date in 2021 we are optimistic of future growth opportunities via the Melcor pipeline and other 3rd party opportunities.

Improve:

We continue to improve our existing assets through both property management and asset enhancement programs.

Asset Enhancement:

Our asset enhancement activities focus on sustainability and energy reduction strategies to turn our buildings green. Our buildings undergo annual assessments to identify preventative maintenance and capital investment requirements. Through logging equipment and maintenance activity, we are able to identify areas where we can upgrade or replace equipment with new technology that promotes energy efficiency.

Earlier this year, Melcor joined the Edmonton Corporate Climate Leaders Program. We have began the process of benchmarking our energy usage with the intention of setting targets for climate action. We continue to actively seek out programs to recognize and benchmark our current energy and climate change initiatives as well as further our commitments to reducing our carbon footprint. Earlier in 2021, we received ENERGY STAR certification at our Fountain Tire Place building in Edmonton, AB with a score of 88/100, representing that the building is more energy efficient than 88% of similar buildings nationwide.

We also engage specialists to monitor and analyze our energy usage to identify ways it can be improved.

On July 1st we launched MelCARE, our new customer care app, providing tenant's the ability to submit service requests via their mobile device. We anticipate this app will modernize our customer care process while maintaining our dedication to high quality service. We responded to 93% of Q3-2021 service requests via our new app within 30 minutes. We use this metric as an indicator of our success in providing responsive care to our tenants. The 93% is lower than our target of a 95% on time response rate due to the learning curve associated with the new app. As is often the case with new processes and technology, we experienced some early challenges which impacted our on-time response rate in July. These challenges were quickly sorted out and we returned to a more typical response rate by August and September. Our July on-time response rate was 86% while we were back in a more typical range of 97% for September.

SIGNIFICANT EVENT - COVID-19

With lock-downs, business interruptions, occupancy limits and now the rollout of the restrictions exemption program in Alberta, the COVID-19 global pandemic has had and continues to have a material impact on some of our tenants. The long-term impact of COVID-19 related economic stressors remains to be seen. It is difficult to estimate the future impact to the REIT's financial performance, and because of this future results could be materially different from current estimates.

Melcor, as the REIT's property manager, continues to focus on responding quickly as the situation changes, implementing various measures to provide safe and clean work environments and keep our tenants and visitors to our properties safe while doing our part to slow the spread.

We have and will continue to work with tenants on a case by case basis to implement lease amendments where appropriate, depending on the tenant's financial need and potential access to government relief programs. These arrangements demonstrate our continued solidarity and partnership with our tenants to provide them with the best opportunity to endure the pandemic and be successful in the long-term. We are all in this together. We see ourselves as partners with our tenants and our main objective is to help each other survive and thrive.

We continue to actively monitor ongoing COVID-19 developments to ensure a healthy and safe environment.

Operations Update

At the beginning of the COVID-19 pandemic we undertook a series of measures to conserve cash and place the REIT in a position to support our tenants. Our financial results have remained steady and majority of the measures have ended. The measures that were previously in place, along with the bad debt discussion below significantly impact the comparative Q3-2020 results. These events make comparison of results less meaningful than such comparison in normal non-pandemic periods.

In 2021 year-to-date, we have:

- Increased our monthly distributions to \$0.04 per unit for the months of August to December 2021. This is a 14% increase from the previous (July) monthly distribution of \$0.035 per unit and a 33% increase from the December 2020 distribution of \$0.03 per unit.
- Restarted our capital program following deferral of discretionary capital spending in 2020. Our 2021 capital plan includes strategic asset enhancement and preservation projects with a focus on equipment upgrades and maintenance initiatives that will reduce energy consumption at our properties. Our planned spend for 2021 is \$2.30 million.

Collections & Bad Debt Update

We continue to provide temporary relief to our tenants on an as-needed basis. We collected 99% of third quarter rent (October 2021, 98%) and 99% year-to-date (excluding amounts owing and receivable related to 2020 year end reconciliations). \$1.27 million remains in outstanding arrears, of which \$0.10 million has been deferred and a further \$0.50 million has been provided for as bad debt. The majority of our tenants are working cooperatively with us in finding mutually acceptable arrangements for repayment of arrears and we expect to collect deferred and uncollected amounts, other than those provided for as bad debt.

We recognized \$1.75 million in bad debt expense for the year ended December 31, 2020, an unprecedented amount for the REIT. In 2021, we recovered a small amount of previously recognized bad debt in the first and third quarters, resulting in a \$0.40 million year-to-date bad debt expense and returning the REIT to more typical bad debt expense levels. Government programs aimed at supporting businesses through the pandemic, including Canada Emergency Rent Subsidy (CERS) and Canada Emergency Wage Subsidy (CEWS) will be continuing post September when they were initially set to expire, but limited to "hard hit employers" until March 2022. It is too early to anticipate the impact of this new change on our tenants and caution readers that bad debt may become elevated again in the future.

The following table illustrates our outstanding billed receivables (excluding deferred amounts), deferrals and allowances by asset class. Accrued and other receivables of \$0.88 million (2020 - \$0.83 million) are not reflected in the figures below. Annual recovery reconciliations are posted to ledgers in March of the following year.

Tenant Receivables and Provisions (\$000s)						
	September 30, 2021			December 31, 2020		
	Tenant Billed Receivables	Deferred Tenant Receivables	Allowance for Doubtful Accounts	Tenant Billed Receivables	Deferred Tenant Receivables	Allowance for Doubtful Accounts
Retail	887	54	(400)	1,476	376	(499)
Office	284	46	(95)	774	63	(303)
Industrial	—	—	—	39	—	—
Other	1	—	—	8	—	—
Total	1,172	100	(495)	2,297	439	(802)

In addition to deferral arrangements, the REIT has entered into lease amendments with some tenants to provide short-term rent relief. These arrangements underscore our ongoing partnerships with our tenants in strategic efforts to increase tenant retention for the long-term.

The allowance for doubtful accounts is predominately retail, with three tenants comprising half of the provision at September 30, 2021.

We believe that the relationships that we continually build with our tenants are a key factor in our strong rental collection rates throughout this challenging period. Based on current conditions, we expect rent collections to remain stable; however, we caution that despite all efforts, there could be an increase in tenant delinquencies due to the lingering impacts of COVID-19.

Highlights & Key Performance Indicators

<i>Financial Highlights</i>						
	Three months ended September 30			Nine months ended September 30		
(\$000s)	2021	2020	△%	2021	2020	△%
Non-standard KPIs						
Net operating income (NOI)	11,915	10,567	13 %	36,124	34,270	5 %
Same-asset NOI	11,915	10,567	13 %	36,124	34,270	5 %
Funds from operations (FFO)	6,639	5,417	23 %	20,310	18,660	9 %
Adjusted funds from operations (AFFO)	4,982	3,485	43 %	15,397	12,983	19 %
Adjusted cash flow from operations (ACFO)	5,131	3,593	43 %	15,836	13,299	19 %
Rental revenue	18,089	18,441	(2)%	55,552	55,830	— %
Income before fair value adjustments	3,668	3,054	20 %	12,102	10,148	19 %
Fair value adjustment on investment properties ⁽¹⁾	2,535	(2,535)	nm	2,665	(59,831)	nm
Cash flows from operations	4,540	4,549	— %	12,332	10,954	13 %
Distributions to unitholders	1,491	1,174	27 %	4,222	4,565	(8)%
Distributions ⁽²⁾	\$0.12	\$0.09	33 %	\$0.33	\$0.35	(6)%
Per Unit Metrics						
Net (loss) income						
Basic	\$0.58	(\$0.13)		(\$1.66)	\$1.64	
Diluted	\$0.27	(\$0.13)		(\$1.66)	(\$1.44)	
Weighted average number of units for net (loss) income (000s): ⁽³⁾						
Basic	12,965	13,051	(1)%	12,995	13,083	(1)%
Diluted	36,259	13,051	178 %	12,995	29,208	(56)%
FFO						
Basic	\$0.23	\$0.19		\$0.70	\$0.64	
Diluted	\$0.22	\$0.18		\$0.66	\$0.61	
Payout ratio	50 %	48 %		47%	55%	
AFFO						
Basic	\$0.17	\$0.12		\$0.53	\$0.44	
Payout ratio	67 %	75 %		61%	78%	
ACFO						
Basic	\$0.18	\$0.12		\$0.54	\$0.46	
Payout ratio	65 %	73 %		60%	77%	
Weighted average number of units for FFO, AFFO and ACFO (000s): ⁽⁴⁾						
Basic	29,090	29,176	— %	29,120	29,208	— %
Diluted	36,259	36,344	— %	36,288	36,376	— %

1. The abbreviation nm is shorthand for not meaningful and is used through this MD&A where appropriate.
2. Distributions for the current period have been paid out at a rate of \$0.035 per unit per month from January to July and at a rate of \$0.04 per unit for August and September. Distributions for the comparative periods have been paid out at a rate of \$0.05625 per unit per month from January to March 2020 and at a rate of \$0.03 per unit from April 2020 onward.
3. For the purposes of calculating per unit net income the basic weighted average number of units includes Trust Units and the diluted weighted average number of units includes Class B LP Units and convertible debentures, to the extent that their impact is dilutive.
4. For the purposes of calculating per unit FFO, AFFO and ACFO the basic weighted average number of units includes Trust Units and Class B LP Units.

Operational Highlights

	Sep 30, 2021	Dec 31, 2020	△%
Total assets (\$000s)	733,330	724,658	1%
Equity (\$000s) ⁽¹⁾	288,209	289,055	—%
Debt (\$000s) ⁽²⁾	445,817	449,658	(1)%
Weighted average interest rate on debt	3.60%	3.68%	(2)%
Debt to GBV, excluding convertible debentures (maximum threshold - 60%)	49%	50%	(2)%
Debt to GBV (maximum threshold - 65%)	58%	59%	(2)%
Finance costs coverage ratio ⁽³⁾	2.48	2.34	6%
Debt service coverage ratio ⁽⁴⁾	2.08	2.53	(18)%

1. Calculated as the sum of trust units and Class B LP Units at their book value. In accordance with IFRS the Class B LP Units are presented as a financial liability in the consolidated financial statements.
2. Calculated as the sum of total amount drawn on revolving credit facility, mortgages payable, Class C LP Units and convertible debentures, excluding unamortized discount and transaction costs.
3. Calculated as the sum of FFO and finance costs; divided by finance costs, excluding distributions on Class B LP Units and fair value adjustment on derivative instruments. This metrics is not calculated for purposes of covenant compliance on any of our debt facilities. Please refer to page 24 for further discussion and analysis.
4. Calculated as FFO; divided by sum of contractual principal repayments on mortgages payable and distributions of Class C LP Units, excluding amortization of fair value adjustment on Class C LP Units. This metrics is not calculated for purposes of covenant compliance on any of our debt facilities. Please refer to page 24 for further discussion and analysis.

Operational Highlights

	Sep 30, 2021	Dec 31, 2020	△%
Number of properties	39	39	—%
Gross leasable area (GLA) (sf)	3,216,175	3,208,298	—%
Occupancy (weighted by GLA)	88.8%	87.6%	1%
Retention (weighted by GLA)	80.0%	82.8%	(3)%
Weighted average remaining lease term (years)	3.82	3.96	(4)%
Weighted average base rent (per sf)	\$16.44	\$16.67	(1)%

Highlights:

Our portfolio performance improved in the third quarter, with sequential NOI growth of 3%. We continue to proactively renew existing tenants, resulting in a healthy retention rate of 80.0% at quarter-end. We also continue to pursue new tenant opportunities and commenced 60,715 sf in new leases in Q3-2021 and 114,358 sf year-to-date. Occupancy is up slightly at 88.8% compared to year-end. This positive leasing performance contributed to growth in NOI, FFO, AFFO and ACFO in both the quarter and year-to-date; however we caution that the Comparative Quarter was atypical as described below and makes direct comparison less meaningful than in a typical quarter.

The factors that contributed most significantly to Q3-2021 and year-to-date results compared to the previous year are as follows:

- **2020 Comparison:** Q3-2020 results were significantly impacted by COVID-19 and as such, comparison of the two quarters and year-to-date results requires highlighting the following significant contributing factors to Q3-2020:
 - Significant bad debt writedowns due to the Canada Emergency Commercial Rent Assistance (CECRA) program (\$0.67 million) combined with non-CECRA bad debt writedowns (\$1.31 million). We are uncertain about the impact that the eventual cessation of government support programs (CERS and CEWS subsidy programs) will have on our ability to collect rent in future periods.
 - Cash conservation measures employed resulted in lower overall spend and contributed to lower expenditures on maintenance, wages and general operating expenses.
 - 47% reduction in our distribution rate effective April 2020 and maintained for the remainder of 2020 at \$0.03 per unit. We have subsequently increased the distribution rate twice for a total increase of 33% compared to December 2020.

- Lease restructures were entered into, providing tenants with short-term relief, resulting in lower base revenue.
- **Non-cash Fair Value Adjustments:** Non-cash fair value adjustments on REIT units and investment properties often cause dramatic swings in results. The change in unit price has a counter-intuitive impact on net income, as an increase in unit value decreases net income. The 42% increase in the trading price of the REIT's units compared to December 31, 2020 resulted in a \$32.57 million year-to-date loss on the valuation of our Class B LP Units. In the comparative period, net income was also significantly impacted by fair value adjustments on investment properties due to revaluation of the entire portfolio in Q2-2020. This event had a significant impact to net income in both the current and prior periods, making comparison less meaningful, and a reason management prefers FFO and ACFO as better measures of our performance.
- **Early Termination (Early Termination event):** In Q1-2021, we received \$1.00 million for the early lease termination of a fast food chain occupying 6,384 sf in Leduc Common. The tenant made up 0.4% of 2020 base rent. Early termination also resulted in \$0.19 million in reduced straight-line rent (SLR) adjustments.
- **Distribution Increase:** During the quarter, we increased our monthly distribution by 14% to \$0.04 per unit. Since December 2020, we have increased our monthly distribution by 33%.

FINANCIAL HIGHLIGHTS

Financial highlights of our performance in the third quarter and year-to-date include:

- Revenue was steady in the quarter at \$18.09 million and year-to-date at \$55.55 million. Year-to-date, additional revenue from the Early Termination event was partially offset by lower lease revenue and lower SLR due to COVID-related lease restructurings.
- Net operating income (NOI) was up 13% in Q3-2021 and 5% year-to-date due to lower bad debt expenses (Comparative Quarter) and the Early Termination event.
- FFO was up 23% to \$6.64 million or \$0.23 per unit, compared to \$5.42 million or \$0.19 per unit in Q3-2020. Year-to-date FFO was up 9% to \$20.31 million or \$0.70 per unit, a direct result of higher NOI. Management believes FFO is a better reflection of our true operating performance.
- ACFO was up 43% to \$5.13 million or \$0.18 per unit in Q3-2021 (Q3-2020 - \$3.59 million or \$0.12 per unit) due to increased FFO and fluctuation in SLR. Year-to-date ACFO was up 19% to \$15.84 million or \$0.54 per unit due to the Early Termination event impact on other revenue. Management believes that ACFO best reflects our cash flow and therefore our ability to pay distributions.
- Net income in the current and comparative period is significantly impacted by the Non-cash Fair Value Adjustments described above.
- We completed six new mortgages at a weighted average interest rate of 2.77% for proceeds of \$63.99 million year-to-date (net \$15.90 million).
- As at September 30, 2021 we had \$5.65 million in cash and \$35.00 million in undrawn liquidity under our revolving credit facility.

OPERATING HIGHLIGHTS

We have been pleased with the volume of new leasing activity across the portfolio. We have signed 293,522 sf of new and renewed leasing (including holdovers) and retained 80.0% of expiring leases year-to-date. Future leasing is promising, with commitment on an additional 57,000 sf of future renewals and 25,000 sf in new deals. While certain markets remain soft, activity and opportunity continues across our portfolio. New leases commenced in Q3-2021 include 39,000 sf of temporary seasonal space that will be not produce long-term cash flows.

CREATING UNITHOLDER VALUE

We increased our August and September distributions by 14% to \$0.04 per unit compared to \$0.035 per trust unit January through July. The quarterly payout ratio was 65% based on ACFO and 50% based on FFO (Q3-2020: distribution of \$0.03 per month; 73% ACFO and 48% FFO).

SUBSEQUENT EVENT

On October 15, 2021 we declared the following distributions:

Month	Record Date	Distribution Date	Distribution Amount
October 2021	October 29, 2021	November 15, 2021	\$0.04 per unit
November 2021	November 30, 2021	December 15, 2021	\$0.04 per unit
December 2021	December 31, 2021	January 17, 2022	\$0.04 per unit

Consolidated Revenue & Net Operating Income

(\$000s)	Three months ended September 30			Nine months ended September 30		
	2021	2020	△%	2021	2020	△%
Base rent	12,143	11,975	1 %	36,184	36,354	— %
Recoveries	6,472	6,475	— %	19,495	19,609	(1)%
Other	548	587	(7)%	2,776	1,929	44 %
Amortization of tenant incentives	(1,116)	(911)	23 %	(2,967)	(2,888)	3 %
Straight-line rent adjustment	42	315	(87)%	64	826	(92)%
Rental revenue	18,089	18,441	(2)%	55,552	55,830	— %
Operating expenses	3,273	4,606	(29)%	10,268	11,636	(12)%
Utilities and property taxes	3,975	3,864	3 %	12,063	11,986	1 %
Direct operating expenses	7,248	8,470	(14)%	22,331	23,622	(5)%
Net rental income	10,841	9,971	9 %	33,221	32,208	3 %
NOI	11,915	10,567	13 %	36,124	34,270	5 %
Same asset NOI	11,915	10,567	13 %	36,124	34,270	5 %
Operating margin	60 %	54 %	11 %	60 %	58 %	3 %

Revenue

Rental revenue was flat in the quarter and year-to-date. Year-to-date, higher other revenue offset lower rent revenue (base rent and straight-line rent adjustments). Other revenue was up year-to-date due to the early termination of a national restaurant chain in Leduc Common during the first quarter resulting in \$1.00 million in lease break fees. The tenant previously occupied 6,384 sf, contributing 0.4% towards 2020 base rent, and had 11 years remaining on a 20 year lease.

Year-to-date, we signed 293,522 sf of new and renewed leasing (including holdovers) and maintained steady occupancy at 88.8%. In 2021, 114 leases (excluding month to month tenants) representing 293,663 sf or 9.2% of our portfolio are up for renewal. We have retained 80.0% of expiring leases (179,164 sf) as at September 30, 2021 and have received commitment on an additional 57,000 sf of future renewals. While the market is slightly soft, activity and opportunity across our portfolio in all asset classes continues. New leases commenced in Q3-2021 include 39,000 sf of temporary seasonal space that will not produce long-term cash flows.

The table below summarizes the leasing activity for 2021 year-to-date:

	Square feet	Weighted average base rent (per sf)	Occupancy %
Opening occupancy	2,808,965	\$16.67	87.6 %
Expiring leases	(224,065)	\$17.93	
Other terminations	(29,825)	\$18.50	
Renewals/holdovers	179,164	\$18.46	
New leasing	114,358	\$13.60	
Lease amendments	8,052	\$—	
Closing occupancy	2,856,649	\$16.44	88.8 %

Weighted average base rent was down to \$16.44 and occupancy was up at 88.8% (Q4-2020: \$16.67 and 87.6%). Rates on new leasing and renewals/holdovers are impacted by lease structure and asset class and can vary significantly from period to period.

The following table summarizes our average base rent, GLA, occupancy and retention:

	Sep 30, 2021	Sep 30, 2020	△%	Dec 31, 2020	△%
Weighted average base rent (per sq. ft.)	\$16.44	\$16.51	— %	\$16.67	(1)%
Weighted average remaining lease term	3.82	4.04	(5)%	3.96	(4)%
GLA	3,216,175	3,208,299	— %	3,208,298	— %
Occupancy %	88.8%	88.4%	— %	87.6%	1 %
Retention %	80.0%	79.6%	1 %	82.8%	(3)%

Recoveries are amounts recovered from tenants for direct operating expenses and include a nominal administrative charge. We typically expect recovery revenue to correlate with changes in recoverable operating expenses. Recovery revenue was flat in the quarter and year-to-date. Direct operating expenses were down 14% in the quarter and 5% year-to-date. The increase in our recovery ratio is due to elevated bad debt in the comparative quarter. Excluding this anomaly, our recovery ratio was down year to date over 2020 due to a higher proportion of gross leases and variability of expenditures within our portfolio.

Other revenue includes parking, storage, lease amendment fees and other miscellaneous revenue that is ancillary to our business and fluctuates from period to period. In the first quarter of 2021 we recognized \$1.00 million for Early Termination event.

Amortization of tenant incentives can fluctuate based on the timing of lease rollovers and leasing incentives. Straight-line rent (SLR) adjustments relate to new leases which have escalating rent rates and/or rent-free periods. SLR fluctuates due to the timing of signed leases and the rent-steps under individual leases. The Early Termination event, in conjunction with COVID related lease restructures contributed to lower SLR in 2021.

Direct operating expenses

Property taxes and utilities were up 3% in the quarter and 1% year-to-date. Utility costs related to air conditioning during abnormal heatwaves across western Canada in the summer of 2021 drove this increase, partially offset by reduced property taxes across the portfolio as a result of lower assessments.

Operating expenses were down due to the comparative quarter's (Q3-2020) elevated bad debt. Excluding bad debt, operating expenses were flat over Q3-2020 and up 6% year-to-date. We recovered \$0.07 million for previous bad debt provisions in Q3-2021 and have recognized \$0.04 million in bad debt expense year-to-date (2020 - \$0.56 million and \$1.31 million, and an additional \$0.67 million related to CECRA provisions).

NOI and Same-asset NOI

Net operating income (NOI) and same-asset NOI are non-standard metrics used in the real estate industry to measure the performance of investment properties. The IFRS measure most directly comparable to NOI and same-asset NOI is net income.

NOI and same-asset NOI are identical in Q3-2021 as no transactions have been completed within the trailing 12 months. NOI was up 13% in Q3-2021 and up 5% year-to-date due to the comparative quarter's (Q3-2020) elevated bad debt and lease termination fees received. Sequentially (compared to the most recent quarter), NOI was up 3% compared to Q2-2021 due to recovery in previously provided bad debts and higher base rent.

The calculation of same-asset NOI is as follows (refer to *Non-standard Measures* for calculation of NOI and reconciliation to net income):

(\$000s)	Three months ended September 30			Nine months ended September 30		
	2021	2020	△%	2021	2020	△%
Same-asset NOI	11,915	10,567	13 %	36,124	34,270	5 %
NOI	11,915	10,567	13 %	36,124	34,270	5 %
Amortization of operating lease incentives	(1,116)	(911)		(2,967)	(2,888)	
Straight-line rent adjustment	42	315		64	826	
Net rental income	10,841	9,971	9 %	33,221	32,208	3 %

Property Analysis

At September 30, 2021 our portfolio included interests in 39 retail, office and industrial income-producing properties located in western Canada for a total of 3,216,175 sf of GLA, and a land lease community.

The following table summarizes the composition of our properties at September 30, 2021 by property type:

Property Type	Number of Properties	GLA (sf)/ Lots	% of Portfolio (GLA)	Fair Value of Investment Properties (\$000s)	Net rental income for the nine-months ended September 30, 2021 (\$000s)	% of Net rental income
Retail	14	1,397,242	43.4 %	403,107	19,307	58.1 %
Office	21	1,610,842	50.1 %	265,510	11,077	33.4 %
Industrial	3	208,091	6.5 %	37,975	2,102	6.3 %
Land Lease Community	1	308 lots	n/a	16,200	735	2.2 %
	39	3,216,175	100.0 %	722,792	33,221	100.0 %

The following table details key financial and operational metrics for each of our asset classes for the three- and nine-months ended September 30, 2021:

	Retail		Office		Industrial		Land Lease Community	
	2021	2020	2021	2020	2021	2020	2021	2020
Three months ended September 30 (\$000s)								
Rental revenue	9,252	9,432	7,577	7,755	917	911	343	343
Net rental income	6,336	6,020	3,564	2,981	706	715	235	255
Same-asset NOI	6,555	5,831	4,348	3,713	777	768	235	255
Nine months ended September 30 (\$000s)								
Rental revenue	28,621	28,569	23,176	23,387	2,728	2,846	1,027	1,028
Net rental income	19,307	18,680	11,077	10,571	2,102	2,206	735	751
Same-asset NOI	19,786	18,466	13,312	12,732	2,291	2,321	735	751
As at September 30								
Weighted average base rent (sf)	\$19.59	\$19.54	\$13.40	\$13.81	\$14.73	\$14.10	n/a	n/a
Occupancy	95.1 %	93.0 %	82.0 %	83.0 %	100.0 %	100.0 %	100.0 %	100.0 %

Retail – our 14 retail properties include 6 multi-building regional power centres, 7 neighborhood shopping centres and a single tenant property. Rental revenue was slightly down in Q3-2021 and flat year-to-date due to the Early Termination event. Excluding lease termination fees, rental revenue was down 3% year-to-date. NOI was up 12% in the quarter and 7% year-to-date. Excluding lease termination fees, NOI was up 2% year-to-date, due in part to comparative period bad debts expense. Occupancy was up 2.1% over Q3-2020 due to new leasing commenced during the year and includes 39,000 sf in temporary seasonal space, which typically occurs in the third quarter. Retail tenant retention is at 94.5% year-to-date.

Office – our 21 office properties include low and medium-rise buildings located in strategic urban and suburban centres. Our office portfolio is our most geographically diverse asset class, with properties across Alberta, in Regina, SK and Kelowna, BC. Rental revenue was slightly down over Q3-2020 and year-to-date due to lower occupancy, with 7 unscheduled tenant terminations (including both month to month tenants and termination right exercises) vacating 20,000 sf. Office tenant retention is 62.7% year-to-date. We commenced 37,000 sf in new leases in Q3-2021 and have a further 22,000 sf in new deals signed for future occupancy despite fluctuating work from home orders since the beginning of the pandemic. NOI was up 17% in the quarter and 5% year-to-date. Higher recoverable operating expenses (maintenance, on-site operators, landscaping) and reduced bad debt led to the increase in Q3-2021 NOI.

Industrial – our 3 industrial properties include single- and multi-tenant buildings. Our assets remained fully occupied to date in 2021. Revenue from industrial properties was flat in the quarter and down 4% year-to-date as a result of higher other revenue in the comparative period. Weighted average base rents was up \$0.63 due to rent step-ups on two leases during 2021, offset lower other revenue and non-cash adjustments related to straight-line rent adjustments. NOI was flat in Q3-2021 and year-to-date.

Land Lease Community – we have one land lease community in Calgary, AB, consisting of 308 pad lots. It was 100% occupied at September 30, 2021 (December 31, 2020 and September 30, 2020 – 100%). Revenue and NOI on our land lease community has been stable throughout 2021.

Regional Analysis

The following table summarizes the composition of our properties at September 30, 2021 by geographic region:

Geographic Region	Number of Properties	GLA (sf)	% of Portfolio (GLA)	Fair Value of Investment Properties (\$000s)	Net rental income for the nine-months ended September 30, 2021 (\$000s)	% of Net rental income
Northern Alberta	22	1,958,744	60.9 %	432,598	18,960	57.1 %
Southern Alberta	10	887,209	27.6 %	225,147	11,255	33.9 %
Saskatchewan & British Columbia	7	370,222	11.5 %	65,047	3,006	9.0 %
	39	3,216,175	100.0 %	722,792	33,221	100.0 %

The following table details key financial and operational metrics for each of our geographic regions for the three- and nine-months ended September 30, 2021:

	Northern Alberta		Southern Alberta		Saskatchewan & British Columbia	
	2021	2020	2021	2020	2021	2020
<i>Three months ended September 30 (\$000s)</i>						
Rental revenue	10,546	10,879	5,730	5,783	1,813	1,779
Net rental income	6,063	5,786	3,747	3,282	1,031	903
Same-asset NOI	6,838	6,164	3,933	3,424	1,144	979
<i>Nine months ended September 30 (\$000s)</i>						
Rental revenue	32,853	33,179	17,187	17,399	5,512	5,252
Net rental income	18,960	18,650	11,255	10,746	3,006	2,812
Same-asset NOI	20,929	20,017	11,834	11,142	3,361	3,111
<i>As at September 30</i>						
Weighted average base rent (per sf)	\$16.81	\$17.01	\$17.26	\$16.92	\$12.63	\$12.89
Occupancy	86.4 %	85.4 %	92.5 %	94.8 %	92.7 %	89.0 %

Northern Alberta - our Northern Alberta assets are located throughout the greater Edmonton area, including Leduc and Spruce Grove, and in Red Deer and Grande Prairie. Rental revenue was down 3% in Q3-2021 and 1% year-to-date due to the Early Termination event, lower occupancy (excluding 39,000 sf in short-term leasing) and lower weighted average base rent. Excluding the termination fee, revenue was down 4% year-to-date due to lower operating cost recoveries. NOI was up 11% in Q3-2021 and 5% year-to-date due to the Early Termination event and Comparative Period bad debts expense. Excluding termination fees, NOI was flat year-to-date.

Southern Alberta - our Southern Alberta assets are located throughout the greater Calgary area, including Chestermere and Airdrie, and in Lethbridge. Rental revenue was flat in Q3-2021 and year-to-date. NOI was up 15% in Q3-2021 and 6% year-to-date due to Comparative Period bad debts expense.

Saskatchewan and British Columbia - our Saskatchewan and British Columbia assets are located in Regina, SK and Kelowna, BC. Rental revenue and same-asset NOI were up 5% and 8% respectively year-to-date with 11,000 sf of new leasing commencing in 2021.

General & Administrative Expense

(\$000s)	Three months ended September 30			Nine months ended September 30		
	2021	2020	△%	2021	2020	△%
Asset management fee	479	479	— %	1,437	1,437	— %
Professional fees	94	149	(37)%	296	342	(13)%
Public company costs	61	44	39 %	239	232	3 %
Other	83	76	9 %	243	268	(9)%
General & administrative expense	717	748	(4)%	2,215	2,279	(3)%

General & administrative (G&A) expense was \$0.72 million or 4% of rental revenue in Q3-2021 and \$2.22 million or 4% year-to-date. G&A was down 4% in the quarter and 3% year-to-date, with elevated professional fees in the comparative period due to additional costs related to full revaluation of our portfolio undertaken in Q2-2020. We are committed to prudent financial stewardship and carefully monitor discretionary G&A expenses to ensure maximum value to our unitholders. We expect G&A to be approximately 5% of rental revenue.

Finance Costs

(\$000s)	Three months ended September 30			Nine months ended September 30		
	2021	2020	△%	2021	2020	△%
Interest on mortgages payable and revolving credit facility	2,849	2,870	(1)%	8,372	8,514	(2)%
Interest on Class C LP Units	363	593	(39)%	1,241	1,803	(31)%
Amortization of fair value adjustment on Class C LP Units	—	(32)	(100)%	—	(96)	(100)%
Interest on convertible debentures	888	889	— %	2,665	2,666	— %
Accretion on convertible debentures	149	140	6 %	439	412	7 %
Fair value adjustment on derivative instruments	(460)	68	nm	3,782	(1,983)	nm
Amortization of deferred financing fees	359	270	33 %	966	918	5 %
Finance costs before distributions	4,148	4,798	(14)%	17,465	12,234	43 %
Distributions on Class B LP Units	1,855	1,452	28 %	5,241	5,624	(7)%
Finance costs	6,003	6,250	(4)%	22,706	17,858	27 %

Finance costs were down \$0.25 million or 4% in Q3-2021 and up \$4.85 million or 27% year-to-date as a result of fluctuations in fair value adjustments on our derivative instruments and changes to distributions on Class B LP Units in 2020 and 2021. Excluding these amounts, finance costs were down 3% in the quarter and 4% year-to-date.

Interest on mortgages payable and revolving credit facility was flat year-to-date with lower usage of our line of credit in 2021 offsetting higher mortgage indebtedness. Lower interest on Class C LP units was due to repayments made in the past twelve months, which reduced the outstanding balance.

Distributions on Class B LP Units are recorded and paid to holders equal to those declared on trust units. Monthly distributions to date in 2021 were \$0.04 per unit for August to September (a 14% increase from July) and \$0.035 per unit per

month for January to July, for a total increase of 33% since December 2020. Comparative period distributions were paid at a rate of \$0.05625 per unit January to March and \$0.03 per unit from April onward.

As at September 30, 2021 the weighted average interest rate on our revolving credit facility, mortgages payable, Class C LP Units and convertible debentures was 3.60% (December 31, 2020 - 3.68%).

Income Taxes

As at September 30, 2021, the REIT qualifies as a mutual fund trust within the meaning of the *Income Tax Act* (Canada) and as a real estate investment trust eligible for the 'REIT Exception' under the Specified Investment Flow-Through (SIFT) rules; accordingly, no current or deferred income tax expense has been recognized on income earned or capital gains recognized subsequent to the formation of the REIT.

Funds from Operations, Adjusted Funds from Operations & Adjusted Cash Flow From Operations

Funds From Operations (FFO), Adjusted Funds From Operations (AFFO) and Adjusted Cash Flow From Operations (ACFO) are non-standard measures used in the real estate industry to measure the operating and cash flow performance of investment properties.

Funds from operations & adjusted funds from operations

REALpac defines Funds From Operations (FFO) as net income (calculated in accordance with IFRS), adjusted for, among other things, fair value adjustments, amortization of tenant incentives and effects of puttable instruments classified as financial liabilities (distributions on Class B LP Units). The REIT calculates FFO in accordance with REALpac.

We believe that FFO is an important measure of operating performance and the performance of real estate properties, while AFFO is an important cash flow measure. AFFO is not a substitute for cash flow from operations as it does not include changes in operating assets and liabilities. FFO and AFFO are not a substitute for net income established in accordance with IFRS when measuring the REIT's performance. While our methods of calculating FFO and AFFO comply with REALpac recommendations, they may differ from and not be comparable to those used by other entities.

(\$000s, except per unit amounts)	Three months ended September 30			Nine months ended September 30		
	2021	2020	△%	2021	2020	△%
Net (loss) income for the period	7,470	(1,645)		(21,588)	21,477	
Add / (deduct)						
Fair value adjustment on investment properties	(2,535)	2,535		(2,665)	59,831	
Fair value adjustment on Class B LP Units	(807)	2,096		32,573	(69,177)	
Amortization of tenant incentives	1,116	911		2,967	2,888	
Distributions on Class B LP Units	1,855	1,452		5,241	5,624	
Fair value adjustment on derivative instruments	(460)	68		3,782	(1,983)	
Funds From Operations (FFO)	6,639	5,417	23 %	20,310	18,660	9 %
Deduct						
Straight-line rent adjustments	(42)	(315)		(64)	(826)	
Normalized capital expenditures	(588)	(588)		(1,762)	(1,764)	
Normalized tenant incentives and leasing commissions	(1,027)	(1,029)		(3,087)	(3,087)	
Adjusted Funds from Operations (AFFO)	4,982	3,485	43 %	15,397	12,983	19 %
FFO/Unit	\$0.23	\$0.19		\$0.70	\$0.64	
AFFO/Unit	\$0.17	\$0.12		\$0.53	\$0.44	
Weighted average number of units (000s): ⁽¹⁾	29,090	29,176	— %	29,120	29,208	— %

(1) For the purposes of calculating per unit FFO and AFFO the basic weighted average number of units includes Trust Units and Class B LP Units.

Our convertible debentures can be converted into trust units at the holder's option and are considered a dilutive instrument. The following table calculates diluted FFO and diluted FFO/Unit:

(\$000s, except per unit amounts)	Three months ended September 30			Nine months ended September 30		
	2021	2020	△%	2021	2020	△%
Funds From Operations (FFO)	6,639	5,417	23 %	20,310	18,660	9 %
Convertible debentures interest	888	889		2,665	2,666	
Amortization of deferred financing fees on convertible debentures	191	172		545	505	
Accretion on convertible debentures	149	140		439	412	
Funds From Operations - Diluted (FFO - Diluted)	7,867	6,618	19 %	23,959	22,243	8 %
FFO - Diluted/Unit	\$0.22	\$0.18		\$0.66	\$0.61	
Diluted weighted average number of units (000s): ⁽¹⁾	36,259	36,344	— %	36,288	36,376	— %

(1) The diluted weighted average number of units includes Trust Units, Class B LP Units and convertible debentures.

Capital Expenditures

We continually invest in our assets with value-adding capital projects that enhance property quality, which contributes to higher occupancy and rental rates. These investments typically focus on increasing operating efficiency, property attractiveness, functionality and desirability, as well as initiatives focused on sustainability and energy reduction strategies to ensure our buildings are green. Asset enhancement and preservation investments fluctuate based on the nature and timing of projects undertaken, and are impacted by many factors including, but not limited to, the age and location of the property, and the leasing profile and strategy. The majority of building improvement expenditures are recoverable from tenants over 5-25 years. As actual expenditures can vary from one period to another, the REIT uses a normalized capital expenditure in determining AFFO and sustainable, economic cash flow of investment properties.

Normalized expenditures exclude new property development initiatives such as densification and non-recoverable capital expenses as these are discretionary in nature. Normalized capital expenditures are calculated based on a trailing 5 year historical actual spend plus 5 year projected spend.

The following summarizes our actual expenditures compared to normalized amounts:

(\$000s)	Nine months ended September 30, 2021	Year ended, December 31, 2020
Investment in property improvements	1,956	1,473
Less non-recoverable	—	(520)
Actual capital expenditures	1,956	953
Normalized capital expenditures	1,762	2,349
Variance	194	(1,396)

Actual capital expenditures exceeded normalized capital expenditures by \$0.19 million year-to-date due to the type and timing of projects undertaken. In 2020, the REIT deferred approximately \$1.3 million in planned capital expenditures in order to strengthen the REIT's flexibility to respond to and support tenants through COVID-19. We have planned capital projects of \$2.3 million for 2021.

Tenant Incentive & Direct Leasing Expenditures

Tenant incentives and direct leasing expenditures are part of our leasing strategy to attract and retain tenants. Tenant incentives are directly correlated with base rent achieved on leasing deals, with higher tenant incentives carrying higher base rent. Expenditures on any particular building are impacted by many factors including, but not limited to, the lease maturity profile and strategy, market conditions and the property's location and asset class. As actual expenditures can vary from one period to another, the REIT uses a normalized capital expenditure in determining AFFO and sustainable, economic cash flow of investment properties. Normalized tenant incentives are calculated based on a trailing 5 year actual spend plus 5 year projected spend.

The following summarizes our actual expenditures compared to normalized amounts:

(\$000s)	Nine months ended September 30, 2021	Year ended, December 31, 2020
Actual tenant incentives and direct leasing expenditures	4,782	4,479
Normalized tenant incentives and direct leasing expenditures	3,087	4,119
Variance	1,695	360

Actual tenant incentives and direct leasing expenditures were higher than normalized amounts due to the timing and type of leasing activity combined with current market conditions. There is currently insufficient information to determine the impact of COVID-19 on our projected spending.

Adjusted cash flow from operations

REALpac defines Adjusted Cash Flow from Operations (ACFO) as cash flow from operations adjusted for, among other things, changes in operating assets and liabilities, payments of tenant incentives and direct leasing costs, non-cash finance costs, normalized capital expenditures and normalized tenant incentives and direct leasing costs. We calculate ACFO in accordance with the guidelines set out by REALpac; however, our calculation may differ from and not be comparable to other entities.

(\$000s)	Three months ended September 30			Nine months ended September 30		
	2021	2020	△%	2021	2020	△%
Cash flows from operations	4,540	4,549	— %	12,332	10,954	13 %
Distributions on Class B LP Units	1,855	1,452		5,241	5,624	
Actual payment of tenant incentives and direct leasing costs	1,247	1,019		4,639	3,860	
Changes in operating assets and liabilities	(537)	(1,540)		(561)	(1,370)	
Amortization of deferred financing fees	(359)	(270)		(966)	(918)	
Normalized capital expenditures	(588)	(588)		(1,762)	(1,764)	
Normalized tenant incentives and leasing commissions	(1,027)	(1,029)		(3,087)	(3,087)	
Adjusted Cash flow from Operations (ACFO)	5,131	3,593	43 %	15,836	13,299	19 %
ACFO/Unit	\$ 0.18	\$ 0.12		\$0.54	\$0.46	
Weighted average number of units (000s) ⁽¹⁾	29,090	29,176	— %	29,120	29,208	— %

(1) For purposes of calculating per unit ACFO the basic weighted average number of units includes Trust Units and Class B LP Units.

In order to continue to qualify for the 'REIT Exception' as provided under the SIFT rules, we must allocate substantially all taxable income. As such, we allocate monthly distributions to unitholders as determined and approved by the Board of Trustees. Year-to-date monthly distributions to unitholders have been \$0.04 per unit from August onward and previously \$0.035 per unit from January to July. In 2020 distributions to unitholders were \$0.05625 per unit from January to March, and \$0.03 per unit from April to December. Distributions to unitholders during the three and nine month period were \$1.43 million and \$4.22 million (2020 - \$1.18 million and \$4.57 million).

Distributions in Q3-2021 and year-to-date represents an ACFO payout ratio of 65% and 60% (2020 - 73% and 77%).

We use ACFO in evaluating our ability to continue to fund distributions. The most similar IFRS measure is cash flow from operations. Due to the uncertainty surrounding the full impacts and duration of the COVID-19 pandemic, the distribution was reduced 47% in the second quarter of 2020 to ensure near-term liquidity and the sustainability of future distributions. In response to improved business conditions, financial results and our outlook for 2021 we increased the distribution by 17% (\$0.035 per unit) in January and a further 14% in August 2021 (\$0.04 per unit) when compared to the December 2020 distribution (\$0.03 per unit). Cash flow from operations, which includes Class B LP Unit distributions as a financing charge, exceeded distributions in the quarter as illustrated below.

(\$000s)	Three months ended September 30			Nine months ended September 30		
	2021	2020	△%	2021	2020	△%
Cash flows from operations	4,540	4,549	— %	12,332	10,954	13 %
Distributions on Class B LP Units	1,855	1,452	28 %	5,241	5,624	(7)%
Cash flow from operations before Class B LP Unit Distributions	6,395	6,001	7 %	17,573	16,578	6 %
Distributions to unitholders	(1,426)	(1,177)	21 %	(4,222)	(4,565)	(8)%
Distributions on Class B LP Units	(1,855)	(1,452)	28 %	(5,241)	(5,624)	(7)%
Total distributions	(3,281)	(2,629)	25 %	(9,463)	(10,189)	(7)%
Cash flow from operations before Class B LP Unit distributions less total distributions	3,114	3,372	(8)%	8,110	6,389	27 %
Total distributions as a % of cash flow from operations before Class B LP Unit distributions	51 %	44 %	16 %	54 %	61 %	(11)%

Investment Properties

We carry our investment properties at fair value in accordance with IFRS 13, *Fair value measurement*. The following table summarizes key metrics of our investment properties and components of the fair value calculation:

	Nine months ended September 30, 2021	Year ended, December 31, 2020
Number of properties	39	39
Total GLA (sf)	3,346,273	3,338,397
GLA (REIT owned %) (sf)	3,216,175	3,208,298
Fair value of portfolio (\$000s)	722,792	716,292
Value per square foot	\$225	\$223
NOI (\$000s)	36,124	46,456
Weighted average capitalization rate	6.81 %	7.00 %
Weighted average terminal capitalization rate	6.90 %	6.92 %
Weighted average discount rate	7.85 %	8.02 %

Melcor's internal valuation team performed the valuation assessment year-to-date, and 7 properties (of 53 legal phases) with a fair value of \$94.95 million were valued by qualified independent external valuation professionals. The REIT's portfolio has been relatively stable year-to-date following a full portfolio revaluation by our external valuation professionals in 2020, which resulted in \$62.75 million in write-downs.

As leases turnover, unit and/or building GLA is remeasured, resulting in changes to GLA.

The breakdown of our fair value adjustment on investment properties by geographic region is as follows:

(\$000s)	Nine months ended September 30, 2021	Year ended, December 31, 2020
Northern Alberta	2,275	(40,553)
Southern Alberta	996	(18,488)
Saskatchewan & British Columbia	(606)	(3,707)
	2,665	(62,748)

COVID-19 has significantly impacted commercial real estate with continued market uncertainty impacting stabilized property income and capitalization/discount rates on many of our assets.

We realized gains on four assets during the quarter, two Edmonton area retail properties; and two Calgary area retail properties (on account of a 25 bps decrease in cap rates). There were no other significant changes to fair value during the quarter.

The REIT will continue to monitor its portfolio and the market in assessing fair value changes and cautions readers that further fair value adjustments may be required in the future.

Fair values are most sensitive to changes in capitalization rates.

	September 30, 2021			December 31, 2020		
	Min	Max	Weighted Average	Min	Max	Weighted Average
Capitalization rate	5.50%	10.00%	6.81%	5.50%	10.00%	7.00%
Terminal capitalization rate	5.75%	9.00%	6.90%	5.75%	9.00%	6.92%
Discount rate	6.25%	9.75%	7.85%	6.25%	9.75%	8.02%

A capitalization rate increase of 50 basis points (+0.5%) would decrease the fair value of investment properties by \$49.57 million (December 31, 2020 - \$47.93 million) while a 50 basis points decrease (-0.5%) would increase it by \$57.43 million (December 31, 2020 - \$55.31 million).

Liquidity & Capital Resources

We employ a range of strategies to fund operations, with current cash conservation strategies ongoing in order to ensure long-term sustainability. Our principal liquidity needs are to:

- Fund recurring expenses;
- Meet debt service requirements;
- Make distribution payments;
- Fund capital projects; and
- Purchase investment properties.

We currently have cash conservation strategies in place to ensure long-term sustainability.

Cash Flows

The following table summarizes cash flows from operating, investing and financing activities:

(\$000s)	Three months ended September 30			Nine months ended September 30		
	2021	2020	△\$	2021	2020	△\$
Cash from operating activities	4,540	4,549	(9)	12,332	10,954	1,378
Cash used in investing activities	(790)	(116)	(674)	(1,956)	(685)	(1,271)
Cash used in financing activities	(2,748)	(3,894)	1,146	(8,466)	(8,259)	(207)
Increase in cash and cash equivalents	1,002	539	463	1,910	2,010	(100)
Cash and cash equivalents, beginning of the period	4,652	3,751	901	3,744	2,280	1,464
Cash and cash equivalents, end of the period	5,654	4,290	1,364	5,654	4,290	1,364

Operating activities

Cash from operating activities was flat in the current quarter. Year-to-date cash from operating activities was up due to higher NOI (on account of the Early Termination event) and lower Class B LP Unit distributions. These positive contributors were offset by higher tenant incentive spend in a challenging leasing market. Strong rent collections year-to-date, combined with net recoveries related to 2020 actual operating costs, led to the decline in net tenant receivables in 2021.

Our tenant incentives and direct leasing cost investments were \$1.25 million in Q3-2021 and \$4.64 million year-to-date (2020 - \$1.02 million and \$3.86 million respectively). We completed 293,522 sf of new and renewed leasing, resulting in period-end occupancy of 88.8%. The timing of lease expiries impacts the level of spending on tenant incentives and direct leasing costs and will fluctuate from period to period.

Cash before adjustments for working capital and payments of tenant incentives and direct leasing costs was flat in the quarter and up \$2.97 million year-to-date.

Investing activities

We have spent \$1.96 million on our scheduled maintenance program and other projects year-to-date (2020 - \$1.45 million). We remain committed to strategic value-adding asset enhancement and preservation projects as an integral component of our strategy to improve our assets and retain and attract tenants. We resumed our capital investment program in 2021 after pausing any non-essential spend in 2020. We anticipate spending \$2.3 million in 2021 based on planned capital projects. Asset enhancement investments fluctuate based on the nature and timing of projects undertaken.

Financing activities

We used the net proceeds from mortgage re-financings to repay \$10.00 million on our revolving credit facility (2020 - repayment of \$0.03 million). In Q3-2021 we received gross proceeds of \$19.47 million (net \$7.10 million) from re-financing of two maturing mortgages, with year-to-date gross proceeds of \$63.99 million (net \$15.90 million).

We have repurchased 85,683 (2020 - 82,790) units under our NCIB at a cost of \$0.53 million (2020 - \$0.34 million) year-to-date.

During the quarter, we announced the second increase to our monthly distribution rate in 2021 (\$0.04 for August) for an increase of 33% compared to the distribution in place at the end of 2020 (\$0.03). Our distribution payment was \$1.43 million in Q3-2021 and \$4.09 million year-to-date (2020 - \$1.18 million and \$4.91 million).

We believe that internally generated cash flows, supplemented by borrowings through our revolving credit facility and mortgage financings, where required, will be sufficient to cover our normal operating, debt service, distribution and capital expenditure requirements. We regularly review our credit facility limits and manage our liquidity requirements accordingly.

As at September 30, 2021 we had \$5.65 million in cash and cash equivalents in addition to \$35.00 million in undrawn liquidity under our revolving credit facility.

Capital Structure

We define capital as the total of trust units, Class B LP Units, Class C LP Units, mortgages payable, convertible debentures and amounts drawn under our revolving credit facility.

Pursuant to the Declaration of Trust ("DOT") Degree of Leverage Ratio, we may not incur or assume any indebtedness if, after incurring or assuming such indebtedness, our total indebtedness would be more than 60% (65% including any convertible debentures) of Gross Book Value (GBV). Throughout the period we were in compliance with the Degree of Leverage Ratio and had a ratio of 49% as at September 30, 2021 (58% including convertible debentures).

As at September 30, 2021, our total capitalization was \$734.03 million and is comprised of:

(\$000s)	September 30, 2021	December 31, 2020
Revolving credit facility ⁽¹⁾	—	10,000
Mortgages payable ⁽¹⁾	336,051	314,578
Class C LP Units	40,766	56,080
Indebtedness, excluding convertible debentures	376,817	380,658
Convertible debentures ⁽²⁾	69,000	69,000
Indebtedness	445,817	449,658
Class B LP Units ⁽³⁾	160,207	160,207
Trust units	128,002	128,848
Equity	288,209	289,055
Total capitalization	734,026	738,713
Gross Book Value (GBV)⁽⁴⁾	766,457	766,457
Debt to GBV, excluding convertible debentures (maximum threshold - 60%)	49 %	50 %
Debt to GBV (maximum threshold - 65%)	58 %	59 %

(1) Debts are presented excluding unamortized transaction costs and discount on bankers acceptance (as applicable).

(2) Convertible debentures are presented at face value, excluding unamortized transaction costs and amounts allocated to conversion feature.

(3) Class B LP Units are classified as equity for purposes of this calculation and are included at their book value.

(4) GBV is calculated as the cost of the total assets acquired and development costs less dispositions.

We are also subject to financial covenants on our revolving credit facility. The covenants include a maximum debt to gross book value ratio of 60% (excluding convertible debentures), a minimum debt service coverage ratio of 1.25, and a minimum adjusted unitholders' equity of \$140.00 million as defined within our credit agreement. As at September 30, 2021, and throughout the period, we were in compliance with our financial covenants. We also have financial covenants on certain mortgages for investment properties. At September 30, 2021 we we are in compliance with all of our of our obligations and debt covenants. We prepare financial forecasts to monitor changes to our debt and capital levels and manage our ability to meet our financial covenants.

Indebtedness

Debt Repayment Schedule – the following table summarizes our contractual obligations and illustrates certain liquidity and capital resource requirements:

(\$000s)	as at September 30						
	Total	Year 1	Year 2	Year 3	Year 4	Year 5	Thereafter
Revolving credit facility	—	—	—	—	—	—	—
Mortgages payable	336,051	39,838	49,245	19,990	50,638	56,960	119,380
Class C LP Units	40,766	14,410	15,106	454	470	486	9,840
Convertible debentures	69,000	—	23,000	—	46,000	—	—
Total	445,817	54,248	87,351	20,444	97,108	57,446	129,220
% of portfolio	100 %	12 %	20 %	5 %	22 %	13 %	28 %

We ladder the renewal and maturity dates on our borrowings as part of our capital management strategy. This mitigates the concentration of interest rate and financing risk associated with refinancing in any particular period. In addition, we try to match the maturity of our debt portfolio with the weighted average remaining lease term on our properties.

During the quarter we obtained new mortgage financing on one Edmonton area asset and one Calgary area asset for gross proceeds of \$19.47 million (net \$7.10 million) at a weighted average rate of 2.77%. Year-to-date we have re-financed \$48.09 million in maturing mortgages for gross proceeds of \$63.99 million (net \$15.90 million) at a weighted average rate of 2.77%. Over the next twelve months, five mortgages are up for renewal with a maturing principal balance of \$29.50 million and a weighted average interest rate of 3.32%. Subsequent to the quarter, we completed the re-financing of a Calgary area retail property for gross proceeds of \$1.30 million (\$0.40 million net) at an interest rate of 3.41%. We also have one property encumbered by Class C LP Units where the underlying mortgage - held by Melcor - is up for renewal in the next 12 months. The Class C LP Units have a maturing principal balance of \$12.42 million and an interest rate of 1.75%. The REIT continues to monitor its secured debts and proactively engage with lenders in regards to upcoming maturities.

On June 1, 2021 we entered into the third amendment to our revolving credit facility agreement with two western Canadian financial institutions. Under the terms of the amending agreement the REIT maintains an available credit limit based upon the carrying value of specific investment properties to a maximum of \$35.00 million for general corporate purposes and acquisitions, including a \$5.00 million swingline sub-facility. An additional \$15.00 million is available by way of an accordion feature, subject to lender approval. Depending on the form under which the credit facility is accessed, rates of interest will vary between prime plus 1.25% or bankers acceptance plus 2.25% stamping fee. The facility matures June 1, 2024. Unamortized transaction fees of \$109 are included in other assets.

Debt Analysis – our mortgages payable, Class C LP Units and convertible debentures bear interest at fixed rates (including two variable rate mortgages fixed via a floating for fixed interest rate swap contract); our revolving credit facility bears interest at variable rates. The following table summarizes the interest rates and terms to maturity:

(\$000s)	Total	Fixed	Variable	Weighted average interest rate	Weighted average term to maturity
Revolving credit facility	—	—	—	3.70 %	2.67
Mortgages payable	336,051	299,685	36,366	3.35 %	5.21
Class C LP Units	40,766	40,766	—	3.09 %	2.29
Convertible debentures	69,000	69,000	—	5.15 %	2.59
Total	445,817	409,451	36,366	3.60 %	4.54

The weighted average interest rate on our debts was 3.60% (December 31, 2020 - 3.68%).

Debt Service Coverage Ratio and Finance Costs Coverage Ratio – we calculate debt service coverage ratio as FFO for the period divided by principal repayments on mortgages payable and Class C LP Units made during the period. We calculate interest coverage as FFO plus finance costs for the period divided by finance costs expensed during the period, less distributions on Class B LP Units. In 2020 we deferred scheduled principal payments, resulting in an atypical increase in our debt service coverage ratio. Excluding these deferrals (\$2.84 million), our debt service coverage ratio in Q4-2020 would have been 1.97

compared to 2.53. We consider these measures to be useful in evaluating our ability to service our debt. These metrics are not calculated for purposes of covenant compliance on any of our debt facilities.

<i>(\$000s)</i>	Nine months ended September 30, 2021	Year ended, December 31, 2020
FFO	20,310	25,250
Principal repayments on Mortgages payable	7,654	7,077
Principal repayments on Class C LP Units	2,091	2,909
Debt service coverage ratio	2.08	2.53
FFO plus finance costs	33,993	44,140
Finance costs ⁽¹⁾	13,683	18,890
Finance costs coverage ratio	2.48	2.34

(1) Finance costs excluding finance expense recognized on Class B LP Unit distributions and fair value adjustment on derivative instruments.

Equity

The REIT is authorized to issue an unlimited number of trust units and an unlimited number of special voting units. Each trust unit represents a holder's proportionate undivided beneficial ownership interest in the REIT and will confer the right to one vote at any meeting of the unitholders and to receive any distributions by the REIT. Special voting units have no economic entitlement in the REIT but entitle the holder to one vote per special voting unit. Special voting units may only be issued in connection with securities exchangeable into trust units (including Class B LP Units).

Class B LP Units of the Partnership are economically equivalent to, and exchangeable into, trust units at the option of the holder, and therefore, are considered a dilutive instrument. The Class B LP Units are classified as financial liabilities in accordance with IAS 32, *Financial Instruments – presentation*, due to their puttable feature.

On April 1, 2021 we commenced a new NCIB to buy back our trust units. We are entitled to purchase up to 652,525 trust units for cancellation, representing approximately 5% of the REIT's issued and outstanding trust units. The trust units may be repurchased up to a maximum daily limit of 3,824. The price which the REIT will pay for trust units repurchased under the plan will be the market price at the time of acquisition. The NCIB ends on March 31, 2022.

To date in 2021, we have purchased 85,683 units for \$0.53 million under our NCIB program.

The following table summarizes the trust units issued and the fully diluted number of units outstanding as at September 30, 2021 and December 31, 2020:

	September 30, 2021		December 31, 2020	
	Units	\$ Amount	Units	\$ Amount
Issued and fully paid units (\$000s)				
Balance, beginning of period	13,050,503	128,848	13,133,293	129,666
Repurchase of trust units	(85,683)	(846)	(82,790)	(818)
Balance, end of period	12,964,820	128,002	13,050,503	128,848
<i>Dilutive securities</i>				
Class B LP Units ⁽¹⁾	16,125,147	160,207	16,125,147	160,207
Convertible debentures	7,168,541	69,000	7,168,541	69,000
Diluted balance, end of period	36,258,508	357,209	36,344,191	358,055

(1) A corresponding number of special voting units are held by Melcor through an affiliate.

Quarterly Results

(\$000s except per unit amount)	2021			2020			2019	
	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4
Revenue	18,089	17,977	19,486	18,742	18,441	18,097	19,292	18,273
Net income (loss) ⁽¹⁾	7,470	(4,619)	(24,439)	(15,714)	(1,645)	(60,790)	83,912	(5,220)
Net operating income (NOI)	11,915	11,852	12,627	12,186	10,567	11,739	11,964	11,446
Funds from operations (FFO)	6,639	6,570	7,101	6,590	5,417	6,513	6,730	6,002
Adjusted funds from operations (AFFO) ⁽²⁾	4,982	4,811	5,604	5,144	3,485	4,636	4,862	4,232
Adjusted cash flows from operations (ACFO)	5,131	4,956	5,749	5,283	3,593	4,740	4,965	4,315
Per unit metrics								
Basic earnings (loss) per unit	\$ 0.58	(\$0.36)	\$ (1.87)	\$ (1.20)	\$ (0.13)	\$ (4.64)	\$ 6.39	\$ (0.35)
FFO (basic)	\$ 0.23	\$ 0.23	\$ 0.24	\$ 0.23	\$ 0.19	\$ 0.22	\$ 0.23	\$ 0.21
AFFO (basic) ⁽²⁾	\$ 0.17	\$ 0.17	\$ 0.19	\$ 0.18	\$ 0.12	\$ 0.16	\$ 0.17	\$ 0.15
ACFO (basic)	\$ 0.18	\$ 0.17	\$ 0.20	\$ 0.18	\$ 0.12	\$ 0.16	\$ 0.17	\$ 0.15
Annualized distribution rate ⁽³⁾	\$ 0.480	\$0.420	\$ 0.420	\$ 0.360	\$ 0.360	\$ 0.360	\$ 0.360	\$ 0.675
FFO Payout Ratio	50%	47%	43%	40%	48%	40%	73%	81%
AFFO Payout Ratio	67%	64%	55%	51%	75%	57%	102%	114%
ACFO Payout Ratio	65%	62%	53%	50%	73%	55%	105%	112%
Period-end closing unit price	\$6.85	\$6.90	\$6.49	\$4.83	\$3.83	\$3.70	\$2.89	\$8.12
Annualized distribution yield on closing unit price (%) ⁽³⁾	7.01 %	6.09 %	6.47%	7.45%	9.40%	9.73%	12.46%	8.31%

(1) Net income (loss) is significantly impacted by the results of non-cash fair value adjustments on assets and liabilities carried at fair value. Management believes that FFO is a better measure of operating performance and that AFFO is a better measure of cash flows.

(2) Annualized distribution yield is calculated as the annualized distribution rate divided by the period-end closing price.

(3) The REIT increased its August distribution by 14% to \$0.04. This was the second increase to distributions of the year, following the 17% increase in January. In response to the pandemic, the REIT cut its distribution to \$0.03 per unit for April 2020 from \$0.05625 per unit since IPO in May 2013.

Off Balance Sheet Arrangements, Contractual Obligations, Business Environment & Risks, Related Party Transactions, Critical Accounting Estimates, Changes in Accounting Policies

There were no material changes to the above titled sections at September 30, 2021 in comparison to the December 31, 2020 annual MD&A.

Internal Control over Financial Reporting and Disclosure Controls

The Chief Executive Officer and the Chief Financial Officer have evaluated whether there were material changes to internal control over financial reporting during the quarter ended September 30, 2021 that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

Melcor, the REIT's asset and property manager has continually responded to the COVID-19 pandemic by following the guidelines set forth by the Alberta government, at a minimum. As a result, the majority of Melcor's team has been working from home wherever practical. Remote work arrangements have not impacted the design of our internal controls. The REIT continues to monitor and mitigate the risks associated with changes to its control environment.

Declaration of Trust

The investment guidelines and operating policies of the REIT are outlined in the Amended and Restated Declaration of Trust (DOT) dated May 1, 2013. A copy of the DOT is filed on SEDAR at www.sedar.com and is available on request to all unitholders. At November 2, 2021, the REIT was in compliance with all investment guidelines and operating policies stipulated in the DOT.

Non-standard Measures

Throughout this MD&A, we refer to terms that are not specifically defined in the CPA Canada Handbook or in IFRS. These non-standard measures may not be comparable to similar measures presented by other companies. We use REALpac definitions for FFO, ACFO and AFFO.

We believe these non-standard measures will assist investors in understanding components of our financial results.

The non-standard terms that we refer to in this MD&A are defined below.

Calculations

We use the following calculations in measuring our performance.

Operating margin: is calculated as net rental income divided by rental revenue.

Net operating income (NOI): NOI is defined as rental revenue, adjusted for amortization of tenant improvements and straight-line rent adjustments, less direct operating expenses as presented in the statement of income and comprehensive income. A reconciliation of NOI to the most comparable IFRS measure, net income, is as follows:

(\$000s)	Three months ended September 30			Nine months ended September 30		
	2021	2020	△%	2021	2020	△%
Net income (loss) for the period	7,470	(1,645)		(21,588)	21,477	
Net finance costs	5,996	6,237		22,686	17,798	
Fair value adjustment on Class B LP Units	(807)	2,096		32,573	(69,177)	
Fair value adjustment on investment properties	(2,535)	2,535		(2,665)	59,831	
General and administrative expenses	717	748		2,215	2,279	
Amortization of operating lease incentives	1,116	911		2,967	2,888	
Straight-line rent adjustment	(42)	(315)		(64)	(826)	
NOI	11,915	10,567	13 %	36,124	34,270	5 %

Same-asset NOI: this measure compares the NOI on assets that have been owned for the entire current and comparative period and are classified for continuing use.

Funds from operations (FFO): FFO is defined as net income in accordance with IFRS, excluding: (i) fair value adjustments on investment properties; (ii) gains (or losses) from sales of investment properties; (iii) amortization of tenant incentives; (iv) fair value adjustments, interest expense and other effects of redeemable units classified as liabilities; (v) acquisition costs expensed as a result of the purchase of a property being accounted for as a business combination; and (vi) fair value adjustment on derivative instrument, after adjustments for equity accounted entities, joint ventures and non-controlling interests calculated to reflect FFO on the same basis as consolidated properties.

FFO per unit: FFO per unit is defined as FFO divided by weighted average trust units and weighted average Class B LP Units outstanding. Dilutive FFO includes the effect of the convertible debentures.

Adjusted funds from operations (AFFO): AFFO is defined as FFO subject to certain adjustments, including: (i) adjusting for any differences resulting from recognizing property revenues on a straight-line basis; (ii) deducting a reserve for normalized maintenance capital expenditures, tenant inducements and leasing costs, as determined by us. Other adjustments may be made to AFFO as determined by the Board in its discretion.

AFFO per unit: AFFO per unit is defined as AFFO divided by weighted average trust units and weighted average Class B LP Units outstanding.

Adjusted cash flows from operations (ACFO): ACFO is defined as cash flows from operations subject to certain adjustments, including: (i) fair value adjustments and other effects of redeemable units classified as liabilities; (ii) payments of tenant incentives and direct leasing costs; (iii) changes in operating assets and liabilities which are not indicative of sustainable cash available for distribution; (iv) amortization of deferred financing fees; and (v) deducting a reserve for normalized maintenance capital expenditures, tenant inducements and leasing costs, as determined by us. Other adjustments may be made to ACFO as determined by the Board in its discretion.

FFO, AFFO and ACFO Payout ratio: is calculated as per unit distributions divided by basic per unit FFO, AFFO and ACFO.

Finance costs coverage ratio: is calculated as FFO plus finance costs for the period divided by finance costs expensed during the period excluding distributions on Class B LP Units and fair value adjustment on derivative instruments.

Debt service coverage ratio: is calculated as FFO for the period divided by principal repayments on mortgages payable and Class C LP Units made during the period.

Debt to Gross Book Value: is calculated as the sum of total amount drawn on revolving credit facility, mortgages payable, Class C LP Units, liability held for sale (as applicable) and convertible debentures, excluding unamortized discount and transaction costs divided by Gross Book Value (GBV). GBV is calculated as the total assets acquired in the Initial Properties, subsequent asset purchases and development costs less dispositions.



MELCOR REAL ESTATE INVESTMENT TRUST

Condensed Interim Consolidated Financial Statements

For the three and nine-months ended September 30, 2021

(Unaudited)

Condensed Interim Consolidated Statements of Financial Position

As at September 30, 2021

(Unaudited)

(\$000s)	September 30, 2021	December 31, 2020
ASSETS		
Current Assets		
Cash and cash equivalents	5,654	3,744
Accounts receivable	1,658	2,768
Other assets (note 5)	2,697	1,790
	10,009	8,302
Non-Current Assets		
Investment properties (note 4 and 16)	698,294	692,991
Other assets (note 5)	24,498	23,301
Derivative financial asset (note 16)	529	64
	723,321	716,356
TOTAL ASSETS	733,330	724,658
LIABILITIES		
Current Liabilities		
Revolving credit facility (note 6)	—	9,986
Accounts payable	1,808	1,958
Distribution payable	1,164	875
Accrued liabilities and other payables (note 7)	9,613	8,518
Class C LP Units (note 9)	14,410	28,932
Mortgages payable (note 8)	39,838	50,269
	66,833	100,538
Non-Current Liabilities		
Accrued liabilities and other payables (note 7)	1,757	1,706
Class B LP Units (note 10 and 16)	110,457	77,884
Class C LP Units (note 9)	26,356	27,148
Mortgages payable (note 8)	294,385	262,728
Convertible debentures	65,323	64,339
Derivative financial liabilities (note 16)	6,155	1,908
TOTAL LIABILITIES	571,266	536,251
UNITHOLDERS' EQUITY	162,064	188,407
TOTAL LIABILITIES AND UNITHOLDERS' EQUITY	733,330	724,658

See accompanying notes to the condensed interim consolidated financial statements.

Condensed Interim Consolidated Statements of (Loss) Income and Comprehensive (Loss) Income

For the three and nine-months ended September 30

(Unaudited)

(\$000s)	Three months ended September 30		Nine months ended September 30	
	2021	2020	2021	2020
Rental revenue (note 12 and 14)	18,089	18,441	55,552	55,830
Direct operating expenses (note 14)	(7,248)	(8,470)	(22,331)	(23,622)
Net rental income	10,841	9,971	33,221	32,208
General and administrative expenses (note 14)	(717)	(748)	(2,215)	(2,279)
Fair value adjustment on investment properties (note 4 and 16)	2,535	(2,535)	2,665	(59,831)
Fair value adjustment on Class B LP Units (note 10 and 16)	807	(2,096)	(32,573)	69,177
Income before finance costs	13,466	4,592	1,098	39,275
Interest income	7	13	20	60
Finance costs (note 13 and 14)	(6,003)	(6,250)	(22,706)	(17,858)
Net finance costs	(5,996)	(6,237)	(22,686)	(17,798)
Net (loss) income and comprehensive (loss) income	7,470	(1,645)	(21,588)	21,477
Basic (loss) income per trust unit (note 11)	\$0.58	(\$0.13)	(\$1.66)	\$1.64
Diluted (loss) income per trust unit (note 11)	\$0.27	(\$0.13)	(\$1.66)	(\$1.44)

See accompanying notes to the condensed interim consolidated financial statements.

Condensed Interim Consolidated Statements of Changes in Unitholders' Equity

As at September 30, 2021

(Unaudited)

(\$000s except unit amounts)	Number of Trust Units	Trust Units	Contributed Surplus	Retained Earnings	Total Unitholders' Equity
Balance at December 31, 2020	13,050,503	117,473	41,275	29,659	188,407
Trust units repurchased (note 11)	(85,683)	(846)	313	—	(533)
Net loss for the period	—	—	—	(21,588)	(21,588)
Distributions to unitholders	—	—	—	(4,222)	(4,222)
Balance at September 30, 2021	12,964,820	116,627	41,588	3,849	162,064

(\$000s except unit amounts)	Number of Trust Units	Trust Units	Contributed Surplus	Retained Earnings	Total Unitholders' Equity
Balance at December 31, 2019	13,133,293	118,291	40,793	29,635	188,719
Trust units repurchased (note 11)	(82,790)	(818)	482	—	(336)
Net income for the period	—	—	—	21,477	21,477
Distributions to unitholders	—	—	—	(4,565)	(4,565)
Balance at September 30, 2020	13,050,503	117,473	41,275	46,547	205,295

See accompanying notes to the condensed interim consolidated financial statements.

Condensed Interim Consolidated Statements of Cash Flows

For the three and nine-months ended September 30

(Unaudited)

(\$000s)	Three months ended September 30		Nine months ended September 30	
	2021	2020	2021	2020
CASH FLOWS FROM (USED IN)				
OPERATING ACTIVITIES				
Net (loss) income for the period	7,470	(1,645)	(21,588)	21,477
Non cash items:				
Amortization of tenant incentives (note 5 and 12)	1,116	911	2,967	2,888
Straight-line rent adjustments (note 12)	(42)	(315)	(64)	(826)
Fair value adjustment on investment properties (note 4 and 16)	(2,535)	2,535	(2,665)	59,831
Fair value adjustment on Class B LP Units (note 10 and 16)	(807)	2,096	32,573	(69,177)
Amortization of fair value adjustment on Class C LP Units (note 13)	—	(32)	—	(96)
Accretion on convertible debentures (note 13)	149	140	439	412
Fair value adjustment on derivative instruments (note 13 and 16)	(460)	68	3,782	(1,983)
Amortization of deferred financing fees (note 13)	359	270	966	918
	5,250	4,028	16,410	13,444
Payment of tenant incentives and direct leasing costs	(1,247)	(1,019)	(4,639)	(3,860)
Changes in operating assets and liabilities	537	1,540	561	1,370
	4,540	4,549	12,332	10,954
INVESTING ACTIVITIES				
Investment in property improvements (note 4)	(790)	(536)	(1,956)	(1,445)
Proceeds from loan receivable	—	420	—	760
	(790)	(116)	(1,956)	(685)
FINANCING ACTIVITIES				
Change in revolving credit facility	(3,500)	(4,000)	(10,000)	(25)
Proceeds from mortgages payable (note 8)	19,465	5,850	63,992	6,290
Repayment of mortgages payable	(9,502)	(3,980)	(42,519)	(7,195)
Repayment on Class C LP Units (note 9)	(7,785)	(587)	(15,314)	(2,080)
Units repurchased (note 11)	—	—	(533)	(336)
Distributions to unitholders	(1,426)	(1,177)	(4,092)	(4,913)
	(2,748)	(3,894)	(8,466)	(8,259)
INCREASE IN CASH & CASH EQUIVALENTS DURING THE PERIOD	1,002	539	1,910	2,010
CASH AND CASH EQUIVALENTS, BEGINNING OF THE PERIOD	4,652	3,751	3,744	2,280
CASH AND CASH EQUIVALENTS, END OF THE PERIOD	5,654	4,290	5,654	4,290

See accompanying notes to the condensed interim consolidated financial statements.

1. DESCRIPTION OF THE TRUST

Melcor Real Estate Investment Trust (the "REIT" or "we") is an unincorporated, open-ended real estate investment trust established pursuant to a declaration of trust ("DOT") dated January 25, 2013 and subsequently amended and restated May 1, 2013. We began operations on May 1, 2013.

Our principal business is to acquire, own and manage office, retail and industrial properties in select markets across Western Canada. The properties are externally managed, administered and operated by Melcor Developments Ltd. ("Melcor") pursuant to the Property Management Agreement and Asset Management Agreement (note 14).

As at November 2, 2021, Melcor, through an affiliate, holds an approximate 55.4% effective interest in the REIT through ownership of all Class B LP Units of Melcor REIT Limited Partnership (the "Partnership") and is the ultimate controlling party.

We are governed under the laws of the Province of Alberta. Our registered office is located at Suite 900, 10310 Jasper Avenue Edmonton, Alberta, Canada. Our trust units are traded on the Toronto Stock Exchange under the symbol "MR.UN".

2. BASIS OF PRESENTATION

These condensed interim consolidated financial statements have been prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standard Board ("IFRS") applicable to the preparation of interim financial statements, including IAS 34, *Interim Financial Reporting*.

These condensed interim consolidated financial statements should be read in conjunction with our annual consolidated financial statements for the year ended December 31, 2020, which have been prepared in accordance with IFRS. These condensed interim consolidated financial statements were authorized for issue by the Board of Trustees on November 2, 2021.

The condensed interim consolidated financial statements have been prepared using the same significant accounting policies and methods as those used in our annual consolidated financial statements for the year ended December 31, 2020.

3. SIGNIFICANT ACCOUNTING POLICIES AND CRITICAL ACCOUNTING ESTIMATES

The accounting policies followed in these condensed interim consolidated financial statements are consistent with those of the previous financial year. There are no new or amended standards adopted during the current period.

4. INVESTMENT PROPERTIES

(\$000s)	Nine months ended September 30, 2021	Year ended December 31, 2020
Balance - beginning of period	692,991	753,483
Additions		
Property improvements	1,956	1,473
Direct leasing costs	682	783
Fair value adjustment on investment properties (note 16)	2,665	(62,748)
Balance - end of period	698,294	692,991

In accordance with our policy we record our investment properties at fair value. Fair value adjustments on investment properties are primarily driven by changes in capitalization rates and stabilized net operating income ("NOI"). Supplemental information on fair value measurement, including valuation techniques and key inputs, is included in note 16.

Presented separately from investment properties is \$16,766 (December 31, 2020 - \$15,633) in tenant incentives and \$7,732 (December 31, 2020 - \$7,668) in straight-line rent adjustments (note 5). The fair value of investment properties has been reduced by these amounts.

5. OTHER ASSETS

(\$000s)	September 30, 2021	December 31, 2020
Current Assets		
Prepaid expense, and other	2,697	1,790
Non-Current Assets		
Straight-line rent adjustments	7,732	7,668
Tenant incentives	16,766	15,633
	24,498	23,301

During the nine-month period, we recorded tenant incentives of \$4,100 (2020 - \$2,403) and recorded \$2,967 (2020 - \$2,888) of amortization expense respectively.

In accordance with IFRS 16, *Leases*, amortization of tenant incentives is recorded on a straight-line basis over the term of the lease against rental revenue.

6. REVOLVING CREDIT FACILITY

On June 1, 2021 we entered into the third amendment to our revolving credit facility agreement with our existing lenders. Under the terms of the amending agreement the REIT maintains an available credit limit based upon the carrying value of specific investment properties to a maximum of \$35,000 for general corporate purposes and acquisitions, including a \$5,000 swingline sub-facility. An additional \$15,000 is available by way of an accordion feature, subject to lender approval. Depending on the form under which the credit facility is accessed, rates of interest will vary between prime plus 1.25% or bankers acceptance plus 2.25% stamping fee. The agreement also provides the REIT with \$5,000 in available letters of credit which bear interest at 2.25%. Interest payments are due and payable based upon the form of the facility drawn upon, and principal is due and payable upon maturity. The agreement also bears a standby fee of 0.45% for the unused portion of the revolving facility. The lenders hold demand debentures, a first priority general security and a general assignment of leases and rents over specific investment properties as security for the new facility. The facility matures June 1, 2024. Unamortized transaction fees of \$109 are included in other assets.

The following table summarizes the components of the balance.

(\$000s)	September 30, 2021	December 31, 2020
Amount drawn on facility	—	10,000
Unamortized transaction fees	—	(14)
	—	9,986

7. ACCRUED LIABILITIES AND OTHER PAYABLES

(\$000s)	September 30, 2021	December 31, 2020
Current Liabilities		
Tenant security deposits and pre-payments	3,116	3,097
Accrued finance costs	1,558	765
Other accrued liabilities and payables	4,939	4,656
	9,613	8,518
Non-Current Liabilities		
Decommissioning obligation	1,757	1,706

8. MORTGAGES PAYABLE

(\$000s)	September 30, 2021	December 31, 2020
Mortgages amortized over 15-25 years at fixed interest rates	299,685	293,695
Mortgages amortized over 25 years at floating interest rate (fixed via floating for fixed interest rate swaps)	36,366	20,443
Mortgage with interest only payments at floating interest rate of prime plus 1%	—	440
Unamortized deferred financing fees	(1,828)	(1,581)
	334,223	312,997
Current portion of mortgages payable	(39,838)	(50,269)
	294,385	262,728
Interest rate ranges	2.62%-4.20%	2.58%-4.20%

The change in mortgages payable during the period is summarized as follows:

(\$000s)	September 30, 2021	December 31, 2020
Balance - beginning of period	312,997	291,620
Principal repayments:		
Scheduled amortization on mortgages	(7,654)	(7,077)
Mortgage repayments	(34,865)	(5,471)
New mortgages	63,992	32,890
Mortgage interest payments deferred	—	971
Deferred financing fees	(591)	(281)
Amortization of deferred financing fees	344	345
Balance - end of period	334,223	312,997

9. CLASS C LP UNITS

Class C LP Units are held by Melcor in consideration of debt retained on certain properties sold to the REIT. Distributions are made on the units in order to permit Melcor to satisfy required principal and interest payments. The Class C LP Units are classified as debt and a portion of the distributions are recognized as interest expense.

(\$000s)	September 30, 2021	December 31, 2020
Class C LP Units amortized over 15-25 years at fixed interest rates	40,766	56,080
Current portion of Class C LP Units	(14,410)	(28,932)
	26,356	27,148
Effective interest rate	3.09 %	3.30 %

As at September 30, 2021 we had 10,785,613 Class C LP Units issued and outstanding (December 31, 2020 - 10,785,613).

The change in Class C LP units during the period is summarized as follows:

(\$000s)	September 30, 2021	December 31, 2020
Balance - beginning of period	56,080	68,821
Principal repayments:		
Scheduled amortization on Class C LP Units	(2,091)	(2,909)
Class C LP Units repayments	(13,223)	(9,734)
Amortization of fair value adjustment on Class C LP Units	—	(98)
Balance - end of period	40,766	56,080

10. CLASS B LP UNITS

Class B LP Units are held by Melcor and are exchangeable at the option of the holder for one trust unit and, therefore, are considered a puttable instrument and are required to be accounted for as a financial liability. Each unit is accompanied by one special voting unit which entitles the holder to one vote at any meeting of the unitholders. Distributions on Class B LP Units are recorded and paid to holders equal to those declared on trust units and are included in finance costs.

In accordance with our policy, we record Class B LP units at fair value. We remeasured the Class B LP Units at September 30, 2021 and recognized a fair value loss of \$32,573 during the nine-month period (2020 - fair value gain of \$69,177). Supplemental information on fair value measurement, including valuation technique and the key input, is included in note 16.

At September 30, 2021 there were 16,125,147 Class B LP Units issued and outstanding at a fair value of \$6.85 per unit or \$110,457 (December 31, 2020 - 16,125,147 at \$4.83 per unit or \$77,884). The REIT notes that it is currently not possible to estimate the long-term impact that COVID-19 will have on the economy, including the equity markets. As the valuation of the Class B LP Units is dependent on the trading price of the trust units, the impact on the valuation of the Class B LP Units cannot be estimated at this time and such impact could be material.

The following table summarizes the change in Class B LP Units for the period:

	September 30, 2021		December 31, 2020	
	# of units	(\$000's)	# of units	(\$000's)
Balance - beginning of period	16,125,147	77,884	16,125,147	130,936
Fair value adjustment on Class B LP Units (note 16)	—	32,573	—	(53,052)
Balance - end of period	16,125,147	110,457	16,125,147	77,884

11. UNITHOLDERS' EQUITY

On April 1, 2021 we commenced a normal course issuer bid ("NCIB") which allows the REIT to purchase up to 652,525 trust units for cancellation, representing approximately 5% of the REIT's issued and outstanding trust units. The trust units may be repurchased up to maximum daily limit of 3,824. The price which the REIT will pay for trust units repurchased under the plan will be the market price at the time of acquisition. The NCIB ends one year from commencement, on March 31, 2022.

During the nine-month period we purchased 85,683 units (2020 - 82,790) for cancellation at a cost of \$533 (2020 - \$336), pursuant to the NCIB. Trust units were reduced by \$846 (2020 - \$818) and contributed surplus increased by \$313 (2020 - \$482).

At September 30, 2021, our issued and outstanding trust units were 12,964,820 (December 31, 2020 - 13,050,503).

(\$000's except unit and per unit amounts)	Three months ended September 30		Nine months ended September 30	
	2021	2020	2021	2020
Net (loss) income - basic	7,470	(1,645)	(21,588)	21,477
Impact of Class B LP Units fair value adjustment and distributions	1,048	—	—	(63,553)
Impact of convertible debentures interest, fair value adjustment, amortization and accretion	1,228	—	—	—
Net (loss) income - diluted	9,746	(1,645)	(21,588)	(42,076)
Basic weighted average trust units outstanding	12,964,820	13,050,503	12,994,802	13,082,511
Impact of conversion of Class B LP Units	16,125,147	—	—	16,125,147
Impact of conversion of convertible debentures	7,168,541	—	—	—
Diluted weighted average trust units outstanding	36,258,508	13,050,503	12,994,802	29,207,658
Basic (loss) income per trust unit	0.58	(0.13)	(1.66)	1.64
Diluted (loss) income per trust unit*	0.27	(0.13)	(1.66)	(1.44)

*Diluted (loss) income per trust unit do not include the impact of Class B LP Units and convertible debentures when they are anti-dilutive.

12. RENTAL REVENUE

The components of rental revenue are as follows:

(\$000s)	Three months ended September 30		Nine months ended September 30	
	2021	2020	2021	2020
Lease revenue	12,679	12,563	38,951	38,296
Variable lease revenue	3,496	3,514	10,322	10,524
Service revenue	2,988	2,960	9,182	9,072
Amortization of tenant incentives (note 5)	(1,116)	(911)	(2,967)	(2,888)
Straight-line adjustments	42	315	64	826
	18,089	18,441	55,552	55,830

13. FINANCE COSTS

The components of finance costs are as follows:

(\$000s)	Three months ended September 30		Nine months ended September 30	
	2021	2020	2021	2020
Interest on mortgages payable and revolving credit facility	2,849	2,870	8,372	8,514
Interest on Class C LP Units	363	593	1,241	1,803
Amortization of fair value adjustment on Class C LP Units	—	(32)	—	(96)
Distributions on Class B LP Units	1,855	1,452	5,241	5,624
Interest on convertible debenture	888	889	2,665	2,666
Accretion on convertible debentures	149	140	439	412
Fair value adjustment on derivative instruments	(460)	68	3,782	(1,983)
Amortization of deferred financing fees	359	270	966	918
	6,003	6,250	22,706	17,858

Total finance costs paid during the three and nine-month period were \$5,021 and \$17,328 (2020 - \$4,633 and \$17,098).

14. RELATED PARTY TRANSACTIONS

Our condensed interim consolidated financial statements include the following related party transactions with Melcor, and its affiliates, as our controlling unitholder:

a) Property and Asset Management Agreements

Pursuant to the terms of the Property and Asset Management Agreements, we incurred the following fees during the period:

(\$000s)	Three months ended September 30		Nine months ended September 30	
	2021	2020	2021	2020
Asset Management Agreement				
Base Annual Management Fee	479	479	1,437	1,437
Property Management Agreement				
Monthly Fee	519	522	1,659	1,633
Lease Fee	213	77	656	519
	1,211	1,078	3,752	3,589

The Base Annual Management Fee is included in general and administrative expenses. Monthly Fees are included in direct operating expenses. Lease Fees are capitalized to investment properties. As at September 30, 2021 there was \$665 (December 31, 2020 - \$662) payable to Melcor related to these fees.

b) Distributions on Class B LP Units and Redemptions of Class C LP Units

During the three and nine-month period ended September 30, 2021, \$1,855 and \$5,241 in distributions were recorded on Class B LP Units held by Melcor (2020 - \$1,452 and \$5,624). These distributions were recorded as finance costs (note 13). As at September 30, 2021 there was \$645 payable to Melcor for the September distribution (December 31, 2020 - \$484 for the December distribution).

Also during the three and nine-month period ended September 30, 2021, Melcor, as holder of all Class C LP Units, was paid \$967 and \$3,332 to fund principal and interest payments on the retained debt (2020 - \$1,182 and \$3,885). In addition, during the nine-months ended September 30, 2021 the REIT repaid the maturing balance of 1,891,911 Class C LP Units with a carrying value of \$13,223.

c) Rental Revenue

For the three and nine-month period ended September 30, 2021 we collected \$232 and \$654 in rental revenue from Melcor and an affiliate for use of office space (2020 - \$236 and \$728). This amount is included in rental revenue.

d) Key Management Remuneration

The REIT does not directly or indirectly pay any compensation to named executive officers of the REIT. The REIT has no employees and is externally managed, administered and operated by Melcor pursuant to the Asset Management Agreement and Property Management Agreement.

15. FINANCIAL RISK MANAGEMENT

As a result of COVID-19, the REIT's exposure to risks as a result of holding financial instruments could be impacted. The impact on these risks is as follows:

a) Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. Our financial assets that are exposed to credit risk consist of cash and cash equivalents, and accounts receivable measured at amortized cost. Our maximum exposure to credit risk is the carrying amount of these instruments.

We invest our cash and cash equivalents in bank accounts with major Canadian chartered banks. Accounts receivable balances include amounts due from tenants and various smaller amounts due from vendors. We manage our credit risk through careful selection of tenants and look to obtain national tenants or tenants in businesses with a long standing history, or perform financial background checks including business plan review for smaller tenants. We manage our concentration risk by renting to an expansive tenant base, with no dependency on rents from any one specific tenant.

For our accounts receivable, we apply the simplified credit loss approach, which requires us to recognize lifetime expected credit losses for all accounts receivables balances by applying an expected loss rate based on historical credit losses adjusted for current and forward looking information which may affect the ability of the customers to settle receivables. Accounts receivables have been grouped based on shared credit risk characteristics. At this time, based on current economic outlook and the unpredictable time-line impact of COVID-19, management has assessed the current expected credit loss at \$495 (2020 - \$802).

b) Liquidity Risk

Liquidity risk is the risk that we will not be able to meet our financial obligations as they fall due. We manage liquidity risk to ensure that we have sufficient liquid financial resources to finance operations, meet long-term mortgage repayments, Class C LP Unit redemptions, convertible debenture payments and make monthly distributions on Class B LP Units and trust units. We monitor rolling forecasts of our liquidity, which includes cash, on the basis of expected cash flows. In addition, we monitor balance sheet liquidity ratios against capital requirements and maintain on-going debt financing plans. We believe that based on the cash flow models created by management to incorporate the effects of COVID-19 we have access to sufficient liquidity through internally generated cash flows, external sources and undrawn committed borrowing facilities to meet current spending forecasts.

c) Market Risk

We are subject to interest rate cash flow risk as our revolving credit facility bears interest at rates that vary in accordance with borrowing rates in Canada. For each 1% change in the rate of interest on our revolving credit facility the change in annual finance costs is \$nil (December 31, 2020 - \$100). We are not subject to other significant market risks pertaining to our financial instruments with the exception of our Class B LP Units (note 10).

16. FAIR VALUE MEASUREMENT

Fair value is the price that market participants would be willing to pay for an asset or liability in an orderly transaction under current market conditions at the measurement date.

The fair value of the REIT's financial instruments were determined as follows:

- the carrying amounts of cash and cash equivalents, accounts receivable, revolving credit facility, accounts payable and distribution payable approximate their fair values based on the short term maturities of these financial instruments.
- fair values of mortgages payable, Class C LP Units and derivative - interest rate swaps are estimated by discounting the future cash flows associated with the debt at market interest rates (Level 3).
- fair value of derivative financial liabilities, the conversion features on our convertible debentures, are estimated based upon unobservable inputs, including volatility and credit spread (Level 3).
- fair value of Class B LP Units are estimated based on the closing trading price of the REIT's trust units and the fair value of convertible debenture is estimated based on the closing trading price of the REIT's debenture (Level 2).

In addition, the REIT carries its investment properties at fair value which is determined based on the accepted valuation methods of direct income capitalization or discounted future cash flows (Level 3).

The fair value hierarchy categorizes fair value measurement into three levels based upon the inputs to valuation technique, which are defined as follows:

- Level 1: quote prices (unadjusted) in active markets for identical assets or liabilities that are accessible at the measurement date.
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: unobservable inputs for the asset or liability.

There were no transfers between the levels of the fair value hierarchy during the period.

The following table summarizes the REIT's assets and liabilities carried at fair value and its financial assets and liabilities where carrying value may not approximate fair value.

		September 30, 2021				December 31, 2020	
(\$000s)		Fair Value	Amortized Cost	Total Carrying Value	Total Fair Value	Total Carrying Value	Total Fair Value
Non-financial assets							
Investment properties	Level 3	698,294	—	698,294	698,294	692,991	692,991
Financial liabilities							
Mortgages payable	Level 3	—	334,223	334,223	333,783	312,997	315,531
Class B LP Units	Level 2	110,457	—	110,457	110,457	77,884	77,884
Class C LP Units	Level 3	—	40,766	40,766	40,766	56,080	56,080
Convertible debentures	Level 2	—	65,323	65,323	64,265	64,339	56,779
Derivative financial liability							
Interest rate swaps	Level 3	149	—	149	149	37	37
Conversion feature on convertible debentures	Level 3	6,006	—	6,006	6,006	1,871	1,871
Derivative financial asset							
Interest rate swaps	Level 3	529	—	529	529	64	64

Investment properties

Investment properties are remeasured to fair value on a recurring basis, determined based on the accepted valuation methods of direct income capitalization or discounted future cash flows. The application of these valuation methods results in these measurements being classified as Level 3 in the fair value hierarchy.

Under the discounted future cash flows method, fair values are determined by discounting the forecasted future cash flows over ten years plus a terminal value determined by applying a terminal capitalization rate to forecasted year eleven cash flows.

Under the direct income capitalization method, fair values are determined by dividing the stabilized net operating income of the property by a property specific capitalization rate.

The significant unobservable inputs in the Level 3 valuations are as follows:

- Capitalization rate - based on actual location, size and quality of the property and taking into consideration available market data as at the valuation date;
- Stabilized net operating income - revenue less direct operating expenses adjusted for items such as average lease up costs, vacancies, non-recoverable capital expenditures, management fees, straight-line rents and other non-recurring items;
- Discount rate - reflecting current market assessments of the uncertainty in the amount and timing of cash flows;
- Terminal capitalization rate - taking into account assumptions regarding vacancy rates and market rents; and
- Cash flows - based on the physical location, type and quality of the property and supported by the terms of existing leases, other contracts or external evidence such as current market rents for similar properties.

An increase in the cash flows or stabilized net operating income results in an increase in fair value of investment property whereas an increase in the capitalization rate, discount rate or terminal capitalization rate decreases the fair value of the investment property.

In determining the fair value of our investment properties judgment is required in assessing the 'highest and best use' as required under IFRS 13, Fair value measurement. We have determined that the current uses of our investment properties are their 'highest and best use'.

The REIT's management company, Melcor, lead by Melcor's executive management team, is responsible for determining fair value measurements on a quarterly basis, including verifying all major inputs included in the valuation and reviewing the results. Melcor's management, along with Melcor REIT Limited Partnership's Audit Committee, discuss the valuation process and key inputs on a quarterly basis. At least once every two years, the valuations are performed by qualified external valuers who hold recognized and relevant professional qualifications and have recent experience in the location and category of the investment property being valued.

Investment properties were valued by Melcor's internal valuation team as at September 30, 2021 of which 7 investment properties (of 53 legal phases valued) with a fair value of \$94,950 were valued by qualified independent external valuation professionals during the period. Valuations performed during the nine-month period resulted in fair value gains of \$2,665. During the year ended December 31, 2020 Melcor's internal valuation team valued investment properties of which 53 investment properties (of 53 legal phases valued) with a fair value of \$716,292 were valued by qualified independent external valuation professionals during the year. Valuations performed during the year ended December 31, 2020 resulted in fair value losses of \$62,748.

Weighted average stabilized net operating income for investment properties is \$1,583 (December 31, 2020 - \$1,613) per property. Other significant valuation metrics and unobservable inputs are set out in the following table. Fair values are most sensitive to changes in capitalization rates.

	September 30, 2021			December 31, 2020		
	Min	Max	Weighted Average	Min	Max	Weighted Average
Capitalization rate	5.50%	10.00%	6.81%	5.50%	10.00%	7.00%
Terminal capitalization rate	5.75%	9.00%	6.90%	5.75%	9.00%	6.92%
Discount rate	6.25%	9.75%	7.85%	6.25%	9.75%	8.02%

An increase in the capitalization rates by 50 basis points would decrease the carrying amount of investment properties by \$49,574 (December 31, 2020 - \$47,934). A decrease in the capitalization rates by 50 basis points would increase the carrying amount of investment properties by \$57,429 (December 31, 2020 - \$55,306). Due to the uncertainty of the economic environment as a result of COVID-19, these estimates could be subject to significant changes and such changes could be material.

Non-derivative financial instruments

The fair value of mortgages payable and Class C LP Units have been calculated by discounting the expected cash flows of each loan using a discount rate specific to each individual loan. The discount rate is determined using the bond yield for similar instruments of similar maturity adjusted for each individual project's specific credit risk. In determining the adjustment for credit risk, we consider current market conditions and other indicators of credit worthiness.

Derivative financial instruments

Our derivative financial instruments are comprised of floating for fixed interest rate swaps on two of our mortgages (level 3) and the conversion features on our convertible debentures (level 3).

The fair value of the interest rate swaps are calculated as the net present value of the future cash flows expected to arise on the variable and fixed portion, determined using applicable yield curves at the measurement date. As at September 30, 2021 the fair value of the interest rate swap contracts are \$529 in an asset position and \$149 in a liability position (December 31, 2020 - \$64 interest rate swap asset and \$37 interest rate swap liability).

The significant unobservable inputs used in the fair value measurement of the conversion features on the convertible debentures are volatility and credit spread. As at September 30, 2021, the fair value of the conversion feature on our convertible debentures was \$6,006 (December 31, 2020 - \$1,871).

Valuations performed during the nine-month period resulted in fair value losses of \$3,782 (2020 - fair value gains of \$1,983).

The REIT notes that it is currently not possible to estimate the long-term impact that COVID-19 will have on the economy, including the equity and debt markets. As the valuation of the conversion feature on our convertible debentures is dependent on the historical price of the REIT's trust units and the trading price of the convertible debenture, the impact on the valuation of the conversion feature on our convertible debentures cannot be estimated at this time and such impact could be material.

Class B LP Units

Class B LP Units are remeasured to fair value on a recurring basis and categorized as Level 2 in the fair value hierarchy. The units are fair valued based on the trading price of the trust units at the period end date. At September 30, 2021 the fair value of the Class B LP Units was \$110,457, resulting in a fair value loss of \$32,573 for the nine-month period (December 31, 2020 - fair value gain of \$53,052). The REIT notes that it is currently not possible to estimate the long-term impact that COVID-19 will have on the economy, including the equity markets. As the valuation of the Class B LP Units is dependent on the trading price of the trust units, the impact on the valuation of the Class B LP Units cannot be estimated at this time and such impact could be material.

17. SUBSEQUENT EVENTS

Distributions

On October 15, 2021 we declared a distribution of \$0.04 per unit for the months of October, November and December 2021. The distributions will be payable as follows:

Month	Record Date	Distribution Date	Distribution Amount
October 2021	October 29, 2021	November 15, 2021	\$0.04 per unit
November 2021	November 30, 2021	December 15, 2021	\$0.04 per unit
December 2021	December 31, 2021	January 17, 2022	\$0.04 per unit